

## 2016-2025 Strategic Plan

- Inclusive, transparent budgeting process
- Inter-disciplinary programs
- Maximize revenue generation
- Research support
- Cluster hires
- Post-docs

# US News and World Report top 50

- Student success
   /retention
- Affordability/ needbased aid

2020-2025

- Student success /retention
- Affordability / needbased aid
- Opportunity hires
- Post-docs

Inclusive Excellence Initiatives

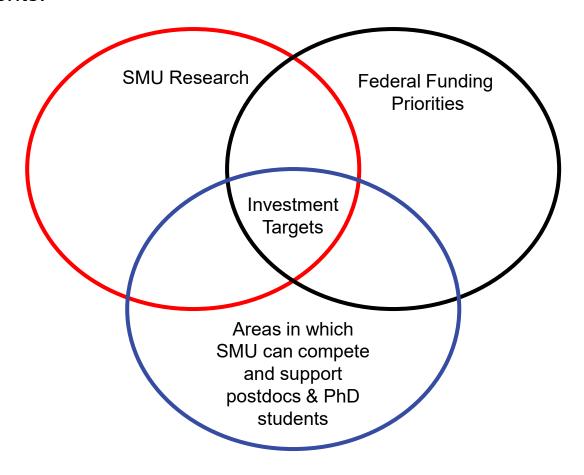
Road to R-1



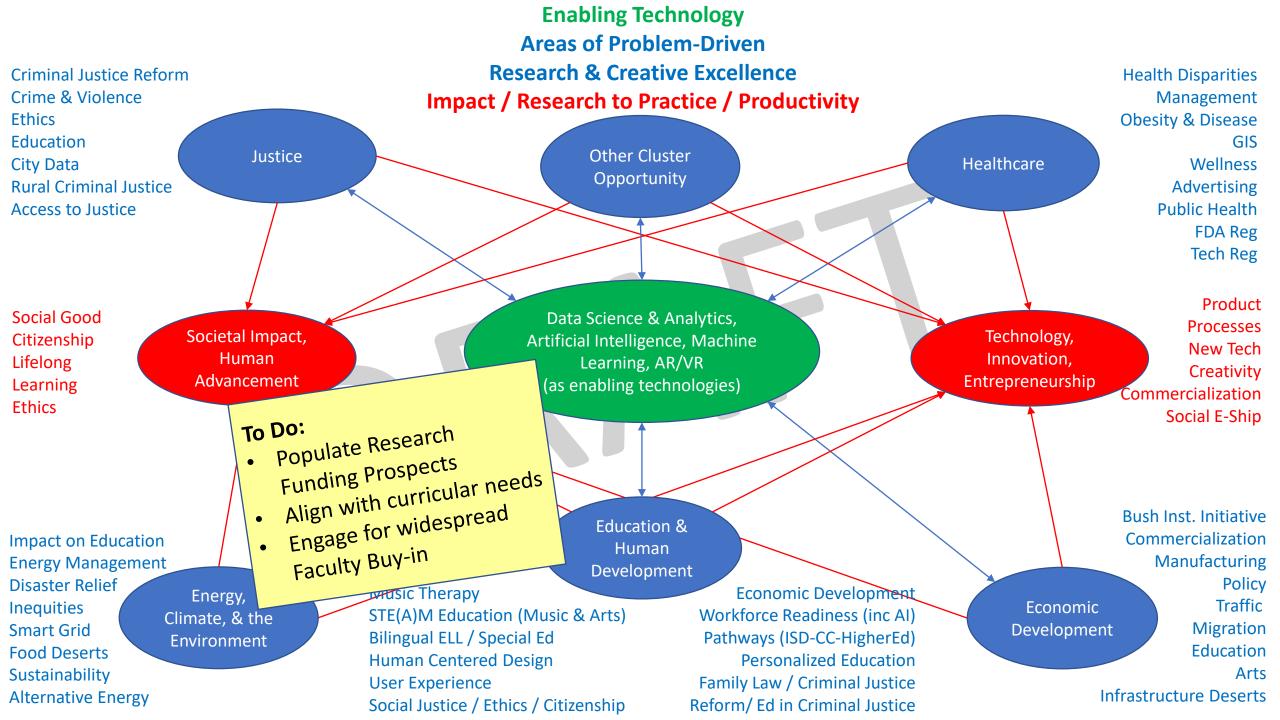
Area	Year One (2020 – 2021)	Year Two (2021 – 2022)	Year Three (2022 – 2023)	Year Four (2023 – 2024)	Year Five (2024-2025)
Strategic Plan	#Collaboration *College/School models *Online/Digital Ed  Centers/Institutes  *National search, Directors				
US News & World Report	Enrollment Mana	gement *Enhanced reci	ruiting	*Need-based aid	
BUF Action Plan	Workload Policies	Postdocs		*Need-bas	ed aid
Road to R-1	3-5 Initial cluster *Discuss prio	hires with R-1 focus rity areas *Recruiting	g *Onb	oarding	



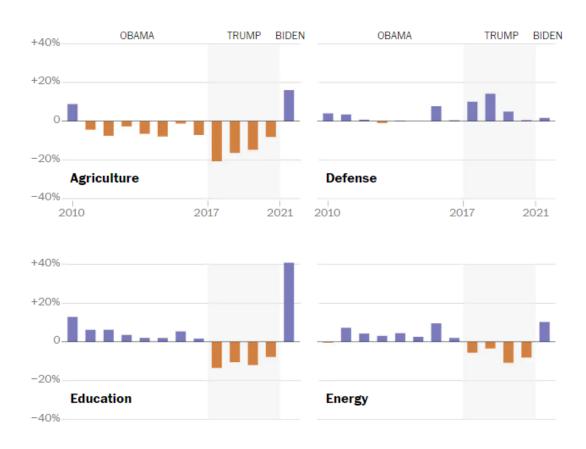
Faculty input is needed to identify investment targets for the Road to R1 that will create research efforts that compete nationally for significant and sustainable external funding, and that will support postdoctoral researchers and PhD students.







### Proposed Changes in the Past 13 Presidential Budgets







#### **2020 Federal R&D Priorities**

www.whitehouse.gov/wp-content/uploads/2020/08/M-20-29.pdf

#### **Democratic Platform R&D Priorities**

https://democrats.org/where-we-stand/party-platform/

## Tealth

#### **Health:**

- Diagnosis, vaccine & therapies
- Rapid detection, containment and treatment
- <u>Datamining epidemiological, clinical</u>
   & genomic data is emphasized

#### **Resilience:**

- · Natural disasters
- Biological threats
- Cyber/EM attacks

#### **Earth System Predictability:**

 Weather, climate, hydrology, ocean, and other environmental systems

#### **Military Preparedness:**

- Advanced military capabilities
- Increased responsiveness to emerging threats in all domains emphasized

#### **STEM Ecosystem:**

- Provide all Americans access to STEM education and advanced workforce pathways
- Tools for remote & in-person learning
- Expand broadband access
- Improve remote learning
- Ensure a pipeline for capable student to graduate education in STEM fields

#### **Democratic Themes:**

- Pandemic Recovery
- Infrastructure
- Social, Environmental & Economic Justice
- Ethical & Civil Liberty
   Considerations related to technological advances

#### **Stated Commitment to:**

- · Health Science
- Artificial Intelligence
- Advanced Materials
- Biotechnology
- Aerospace

#### **Climate Change:**

- Resilient grids
- Sustainable agriculture
- Efficient energy
- Emission reduction
- NASA/NOAA Earth Observation

#### World-Class Education in every ZIP code, K-12 & STEM emphasized

#### **Technology:**

- Artificial Intelligence
- Communication
- Advanced computing
- · Advanced manufacturing
- Biotech
- <u>Creation of consortia and centers of</u> excellence emphasized

#### Space:

- Maintain US leadership
- Return to Moon by 2024
- Enable longer human missions in space
- Study in-situ utilization of lunar & Martian resources
- Advanced materials and manufacturing processes

#### **Ocean Mapping:**

- Explore & characterize resources
- <u>R&D that improves response to changes</u> in ocean systems emphasized.

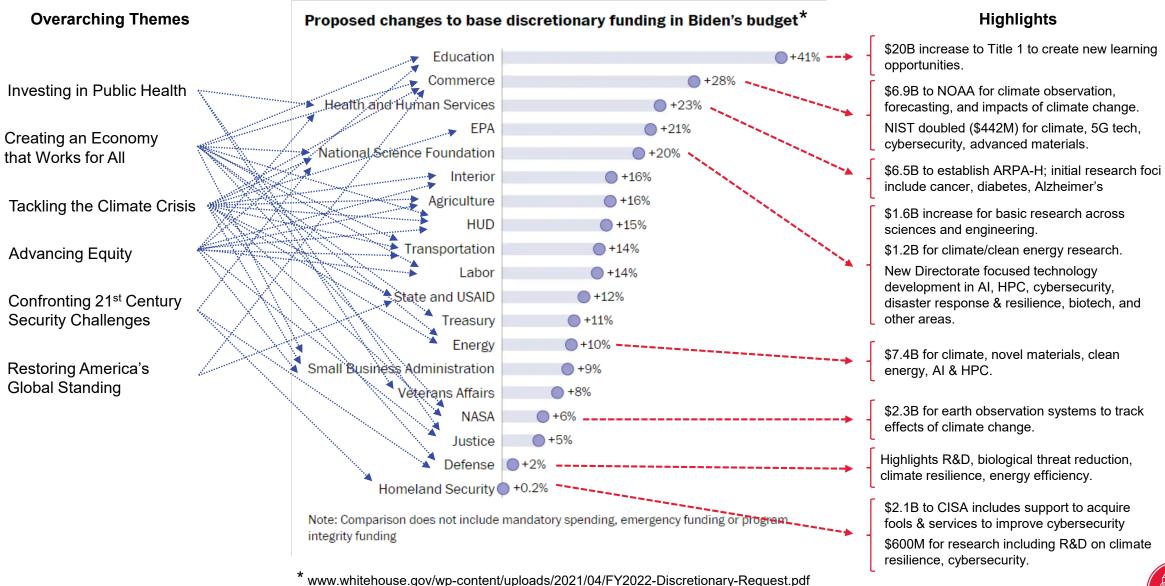
#### **Arctic:**

 Predict Arctic physical, biological and socio-economic processes to advance US interests Technolog

Regional?

A.

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Based on OMB/OSTP R&D priorities overlaid with the democratic platform and considered in light of SMU research strengths, the following major areas emerge for consideration for research investment.

National Security: resilience, earth-system predictability and climate, military preparedness

Education: STEM ecosystem & world-class education in every zip code

Technology: application of Data Science, AI, ML, HPC to health, national security, education, economic development

