

Resume'

Douglas McWilliams Smith

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Cell Phone: (214) 668-0842

Partner/Senior Executive, Accenture (32 years)

Partner - Positions held, while Partner have included:

Managing Partner for Dallas/Fort Worth Products Practice

Lead Partner responsible for US Distribution Practice

Lead Partner for North American Retail Practice

Lead Partner for South and Midwest US Retail Practices

Partner responsible for design, construction and management of Accenture's Retail Place - Dallas, a permanent exhibit of the firm's leading edge industry practices

Client Partner for several of the largest engagements in the Global Retail Practice

Independent Consultant (12 years)

Butler National Corporation

Project Director, Boot Hill Casino & Resort, Dodge City, Kansas

Assisted CEO in development of application to the State of Kansas to be one of four casino managers licensed by the State.

Application itself was over 4,000 pages with the core component being approximately 1,000 pages

Multiple presentations involved to various state agencies, funding partners, and lobbyists

Negotiated and collaborated with multiple constituencies to provide a seamless enterprise proposal to build and manage a \$100 million revenue casino and resort enterprise.

After winning the competition for the license from the State in December of 2008, my function as project director re-focused on working with our construction team to develop the property and open it for business within 12 months. We opened a 60,000 square foot facility with 580 gaming devices and 12 gaming tables with 150 seat restaurant and other amenities on December 12th of 2009.

Serving as member of the Board of Managers. Surveillance operation reports through me to the Board.

George W. Bush Presidential Center

Consulting with Foundation on retail related operations associated with Presidential Center

Feasibility Study for offering retail merchandise to the public prior to the planned opening of permanent center in 2013

Assisted client in assessing potential merchandise selection, space needs and prospective retail locations for such operations.

Developed financial proforma and investment requirements.

Large Dallas Non-Profit

Performance evaluation of CEO of the non-profit.

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First evaluation in 12 years. Effort was prompted by a significant group of donors threatening to drop support due to dissatisfaction with current leadership. There was an equally vocal group of donors supporting current leadership. Challenge was how to perform a fact-based evaluation in a politically charged environment.

Governance Model Overhaul

During the performance evaluation, identified several issues with the existing governance model of the entity. Role of governing board was unclear leading to board members interfering with management responsibilities and lack of clear accountabilities.

Adjunct Professor, Cox School of Business, Southern Methodist University (15 months)

Instruct "Introduction to Consulting and Change Management" for undergraduates and Master's students.

Educational/Professional/Civic Background

Baylor University, BBA-Accountancy, 1970, cum laude

University of Missouri-Columbia, MA-Accountancy, 1971, while on leave of absence from Accenture

CPA in Kansas, Missouri & Texas, inactive status

Received highest score in the State of Kansas CPA exam during the November 1971 exam

Certified Instructor for Accenture's Covey Leadership Effectiveness 3 day workshops

Attended various Accenture Executive Seminars and Training

Certified at the Fellow level by APICS (American Production and Inventory Control Society)

Presented at NRF and RISCON conferences on several occasions

Past Member of Baylor University's Hankamer School of Business Advisory Board for 7 years

Past Board member of Easter Seal Society, Dallas Supporters of the Ft. Worth Ballet, Special Care and Career Services, Tolson Group

Served on numerous committees and ad hoc task forces at Highland Park Presbyterian Church

Current Elder, Highland Park Presbyterian Church

Former Docent at the Bush Presidential Library for 5 years

Personal/Family/Hobbies

Married to Georgia for 48 years.

Two daughters: Jessica, staff Park Cities YMCA; Eden, Licensed Mental Health Counselor.

Two granddaughters (Nora, 5 & Rue, 3)

Hobbies: Woodworking, photography and tracking various cars on regional race tracks