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# Robert Barner, Ph.D.

# Curriculum Vitae

### Education

- M.A.; Ph.D., Human & Organizational Systems; Fielding Graduate University, 2003
- MS, Counseling Psychology; Nova-Southeastern University
- BA, Psychology & Education; Florida Atlantic University
- Florida Teacher's Scholarship (1970 -1973)

## **Professional Experience**

2008 – 2019	Associate Professor of Clinical Services; Department of Dispute Resolution & Counseling, Annette Caldwell Simmons School of Education & Human Development, Southern Methodist University
2008 – 2019	Adjunct Instructor; COX School of Business, Executive Education; Southern Methodist University
2003 – 2008	Adjunct Faculty, Department of Dispute Resolution & Counseling, Annette Caldwell Simmons School of Education & Human
2008 – 2009	Chief Learning Officer, Invensys; Plano, TX

2006-2008	Director, Talent Management, Accredo Health/Medco, Memphis, TN.
2002 – 2006	VP, Management Development, Belo Corp., Dallas, TX
1998–2001	VP, Organizational Development & Learning, Choice Hotels International, Silver Spring, MD

Robert Barner

CV

## **Publication History**

Barner, R, Tackling leadership Inertia: techniques for helping coaching clients convert "good intentions" into actions. *Training Magazine*. Jan. – Feb., 2020. (pp. 12-13)

Barner, R, Tackling leadership Inertia: techniques for helping coaching clients convert "good intentions" into actions. *Training Magazine*. Jan. – Feb., 2019. Pgs. Barner, R, Tackling leadership Inertia: techniques for helping coaching clients convert "good intentions" into actions. *Training Magazine*. Jan. – Feb., 2019. (pp. 10-11)

Barner, R. Creating Stories that work: Applying narrative assessment to executive coaching. *Training Magazine*. Jan. – Feb., 2018. (pp. 14-15)

Barner, R., The Transformational Odyssey: Finding your path to personal transformation and self-renewal. (2017) Charlotte, NC: Information Age Publishing.

Barner R. and Ideus, K. Working Deeply: transforming lives through transformational coaching. (2017) London: Emerald Group Publishing.

Barner, R. and Ideus, K: (2019). [Coaching and Transformation in Life.] (Farsi Translation)
TAT Publishing, Iran: Dr. Bahram Barzegar, Islamic Azad University

Barner, R. and Barner, C. The Role of Mindfulness in Fostering Transformational Learning in Work Settings. (2013). In *Advances in Positive Organizational Psychology: Vol. 1.* (Arnold Bakker, Ed.) London: Emerald Books. (pp. 189-210).

Barner, R. and Barner, C. (2012). Building Better Teams: Strengthening Performance Within & Across Work Teams. San Francisco, CA: Wiley/Pfeiffer.

Chinese Translation. (2015) 构建高效团队的 70 种工具和方法. Licensed to Century Wave Culture Development Co-PHEI in 2 with an initial printing of 5000 copies.

Barner, R. (2011). The five hidden roles of the managerial coach. *Training & Development* June, 2011). 38-41

Barner, R. (2011). Brand management: a key to leadership success. Leadership Excellence, June, 2011

Barner, R. (2011). Accelerate development: Move leaders faster through the talent pipe-line. *Leadership Excellence*, 28, 7.

Barner, R. (2011) Accelerating Your Development as a Leader: A Handbook for Managers and Professionals, San Francisco, CA: Wiley/Pfeiffer.

Barner, R. & C. Charlotte (2011). Mindfulness, openness to experience, and transformational learning, In *The Oxford Handbook of Reciprocal Adult Development and Learning* (Second Edition) Carol Hoare, Ed.). New York, NY: Oxford University Press. (pp.347-364)

Stevens-Long, J. and R. Barner. (2011). Doctoral Study: At the intersection of age-related change and higher learning, In *The Oxford Handbook of Reciprocal Adult Development and Learning* (Second Edition) Carol Hoare, Ed.). New York, NY: Oxford University Press. 2011. (pp. 390-509)

Barner, R. (2011). Applying visual metaphors to career transitions. *Journal of Career Development*, 38, (February) 89-106.

Barner, R. & Higgins, J. Can you picture it? Using visual metaphors to support organizational collaboration. Conference proceedings; Center for Collaboration & Innovation: First Annual International Conference on Best Practices of Teams and High Performing Organizations. September 14-17, 2009. Purdue University (published 9-15-2009)

Barner, Robert, Ensuring HR always has a seat at the table (pp. 5-7). *Books 24X7:ExecBlueprints*; May, 2008

Barner, R. (2007). Managing complex team interventions. *IEEE Engineering Management Review*, 354, 18-25

Barner, R. (2007). The dark tower: Using visual metaphors to facilitate the emotional expression of organizational experiences. *Journal of Organizational Change Management*, 21, 120-13.

Barner, R. (2006). Linking theory to practice in executive coaching. Paper delivered to the 2006 OD Network Conference; San Francisco. October 24, 2006.

Barner, R. & Higgins, J. (2007). Understanding implicit models that drive the coaching process. *Journal of Management Development*, 26, 148-156.

Barner, R. (2006). Making coaching count: Adapting interview techniques. *Development and Learning in Organizations*, 20, 24-27.

Barner, R. (2006). The targeted assessment coaching interview: Adapting the assessment process to different coaching requirements. *Career Development International*, 11, 96-107.

Barner, R. (2006). Stick to your strategy. *Inside the Minds: Developing a Corporate Culture*. (pp. 75 – 82). Boston, MA: Aspatore Books.

Barner, R. (2006). Managing complex team Interventions. Team Performance Management, 12, 44-54.

Barner, R. (2007). Republished in *IEEE Engineering Management Review: An International Quarterly Anthology for the Engineering*, Fourth Quarter

Barner, R. (2006). Bench Strength: Developing the depth and versatility of your organization's leadership talent. New York, NY: AMACOM.

Barner, R. & Higgins, J. (2005). A social constructionist approach to executive coaching. *The OD Practitioner*, 37, 37-41.

Barner, R. (2003). Dissertation. The relationship between student's self-theories, responses to learning setbacks, and learning outcomes in doctoral study. Doctoral dissertation. Fielding Graduate University; Depart-

ment of Human and Organizational

Development. Available in microfilm through UMI Dissertation Services; ProQuest Information and Learning Company; UMI Microfilm: 3100537

Barner, R. (2001). Planning with a team. (Interview). *The Futurist*; ISBN: B008199TC; 33(5); p. A11. www.wfs.org/intbarner.htm

Barner, R. (2001). Scenario forecast. Online article through World Future Society Forum, Methodology Forum <a href="http://www.wfs.org/barner.htm">http://www.wfs.org/barner.htm</a>, posted April 25, 2001.

Barner, R. (2001). The team troubleshooter: How to find and fix team problems. San Francisco: Davies-Black.

- Arabic Translation (2011). Title unknown. Eastern Raya. Saudi Arabia -
- Estonian translation. (2004) Probleemmikütt: Kuidas ledda ja lahendada meeskonnatöös esinevaid vastuolusid, Oü, Vaike Vanker: Estonia
- Norwegian translation. (2003) Bedre Team: Hvordan Avdekke Og lØs problemer I Team; N.W. Damm & SØn
- Barner, R. The team troubleshooter: How find and fix team problems (Excerpt summarized in getAbstrac.com, 2002) http://www.getabstract.com/www/jsp/en/Home.jsp Barner, R. (2000). Talent wars in the executive suite: six trends in executive recruiting, The Futurist, 34, 35-41. Republished as, (2000). Talent wars: six trends shaping executive recruitment. Design Intelligence, 6, 1-7 Barner, R. (2000). Contributing expert. Toward Effective management of high-potential employees: Identifying and development early and mid-career talent. Washington, DC: Corporate Leadership Council. (pp. 14-15). Barner, R. (2000). Five steps to leadership competencies. Training & Development, 54, 47-51. Summarized in Soundview Executive Summaries (2001), 23, 9 Barner, R. (2000). Patching the holes in your leadership bench, The Human Resource Professional, 13, 3-7
- Reprinted in The Quality Yearbook: 2001 Edition. J. W. Cortada & J. A. Woods (Eds.). (pp. 606-613). New York: McGraw-Hill.

Barner, R. (2000). Executive resource management: How to build and develop an exceptional leadership team. San Francisco, CA: Davies-Black.

Republished as *Developing an Exceptional Leadership Team: Executive Resource Planning*. Mumbai, India: Jaico Publishing (2006).

Barner, R. (2000). Leadership strategy integration: How to align your company's executive resource strategy with its business strategy. *Conference Proceedings. Sixth Annual Leadership Development Conference*. June 11-13. Washington, D.C. Linkage Corporation. (pp. 419-438).

Barner, R. (1997). Performing a team flight check. In *The 1997 McGraw-Hill Team & Organization Development Sourcebook*. Mel Silberman, (Ed.) New York: McGraw-Hill.

Barner, R. (1996). The challenges ahead: A team self-assessment checklist. In *The 1996 McGraw-Hill Team & Organization Development Sourcebook*. Mel Silberman (Ed.) New York: McGraw-Hill, pp. 18–23.

Barner, R. (contributing expert). (1996). Compelling Careers. Workforce Management Structures of the New 'Employee of Choice'. Corporate Leadership Council: The Advisory Board Company. Washington, D.C.

Barner, R. (1996). The new millennium workplace: Seven changes that will challenge managers. *The Futurist*, 30, 14–18.

- Translated into Japanese for inclusion in a 20-volume management text (title unknown). Tokyo: Kodansha Press (1995).
- Reprinted in (1997) *Annual Editions: Management;* 97/98 edition. Fred H. Maidment (Ed.), (pp. 33-37). New York: Duskin/McGraw-Hill.
- Reprinted in (1998) *Annual Editions: Management*; 98/99 edition. Fred H. Maidment (Ed.), (pp. 38-42). New York: Duskin/McGraw-Hill.
- Reprinted in (1998) *Annual Editions: Business Ethics 98/99*. John E. Richardson (Ed.) (pp. 122-126). New York:Duskin/McGraw-Hill.

Barner, R. (1995). Skills for survival, Human Resource International Digest, 3, ABI/INFORM Global

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Barner, R. (1994). Enablement: The key to empowerment. Training & Development June, 33–36.

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- German Translation. Erfolgreich führen unter Druck; Überlebenstraining für Manager. (1996). Aus dem Amerikanischen von Helga Höhlein. Landsburg am Lech, Germany: Vertag Moderne Industrie.
- Excerpted in Successful Manager's Handbook: Development Strategies for Today's Managers. (1996). Brian L. Davis, et al., (Eds.). (p. 451). Minneapolis, MN: Personal Decisions International.
- Summarized in *Sociological Abstracts Vol. 43*, No. 2. (p. 793). San Diego: Cambridge Scientific Abstracts (April 1995).
- Republished by Soundview Executive Book Summaries (1994). Audio. Barner, R. (1994). The new career strategist: Career management for the year 2000 and beyond. The Futurist, (September-October), 8–14.
- Reprinted in Exploring Your Future: Living, Learning, and Working In The Information Age. (1996). Edward Cornish (Ed). (pp. 12-18). Bethesda, MD: World Future Society.
- Republished by The Bridges Initiative, a Canadian nonprofit public school advisory group (1994). CD-ROM.

Barner, R. (1994). Designing human scale continuous improvement. *The Journal for Quality and Participation*, 17, 60–63.

Barner, R. & Parry, C. (1993). Creating a time-line for jumping ship. *The Wall Street Journal's National Business Employment Weekly*, October 8-14.

Barner, R. & Parry, C. (1993). Should you leave your job now...or later?" The Wall Street Journal's National Business Employment Weekly, October 1-7...

Barner, R. & Parry, C. (1993). Is now a good time to jump ship?" The Wall Street Journal's National Business Employment Weekly, September 24-30.

Barner, R. (1993). Lifeboat strategies: How to keep your career above water during tough times...or any time. New York: AMACOM.

Summarized in Future Survey, 6,11. Barner, R. & Fulbright, J. (1991). Set the stage for employee involvement. HR Magazine

36, 73-78. Barner, R. (1989). The right tool for the job. Training & Development Journal, 43, 46-51.

Reprinted in *The Best of Developing and Managing Work Teams*. (pp. 31-35). Alexandria, VA: American Society for Training & Development (1991).

Brenner, M., Barner, R. Hinton, J. Ogdon, T. & Smock, N. (2006). Key elements of effective succession planning. (pp. 6-9). *Books 24x7:ExecuBlueprints*,

Jensen, K, Barner, R., Crosson, J. & Kornblat, L. (2006). HR Efficiency best practices: impacting the bottom line. (pp. 5-7). *Books 24x7:ExecuBlueprints*,

Parry, C. & Barner, R. (2003). What kind of team are you building? In Mel Silberman (Ed.) *The Consultant's Big Book of Reproducible Surveys and Questionnaires*. New York: McGraw-Hill (pp.198-205).

Stevens-Long, Judith & Barner, R. (2011) Doctoral study: At the intersection of age-related change and higher learning. In *Handbook of Reciprocal Adult Development & Learning* (Carol Hoare, Ed.). New York, NY: Oxford University Press. In press.

Stevens-Long, J. and Barner, R. (2006). Advance avenues in adult learning: The role of doctoral study", In C. Hoare (Ed.). *Handbook of Adult Development and Learning*. (pp. 455-475). New York: Oxford University Press

#### Conference Presentations & Speaking Engagements

Barner, R. *Understanding transformational learning in coaching engagements*. (June 11, 2017). The Graduate School Alliance for Education in Coaching. Toronto, Canada.

Barner, R. and J. Goff. *Creating a Positive (and Unplanned) Future for Yourself and Those You Serve.* (October 26, 2017). Grief & Loss Center of North Texas. Dallas, TX. Half-day workshop for volunteers from seven nonprofit organizations in the DFW area.

Barner, R. and J. Goff. Seven questions that can change your life. (July 17, 2017). Holistic Chamber of Commerce; Dallas, Texas.

Barner, R. *The Care and Feeding of High Potential Leaders* (March 17, 2015). Dallas Chapter of the Association for Talent Development –ATD. Dallas, TX.

GameStop - Leading Through Ambiguity & Uncertainty (June 10, 2015). GameStop Corporation. Grapevine, TX.

Conflict Resolution Network; *Thinking Outside the Box: Rebranding Yourself as a CR Professional* (November 10, 2015). Plano, TX.

Barner, R. Accelerating the development of your leaders. (April 6, 2011). Webinar through HR.com presented to over 600 participants within the United States, India, Canada, Chile, India, Lebanon, Israel, Jamaica, Kuwait, Japan, Mexico, China and Singapore Archived at <a href="http://www.hr.com/stories/1297349517320">http://www.hr.com/stories/1297349517320</a>

Barner, R., Accelerating the development of your (best) leaders. Dallas, TX: Dallas ASTD Chapter, March 15, 2011.

Barner, R., Accelerating development through mentoring, coaching and teambuilding. Dallas, TX: T. Boone Pickens Leadership Institute. March 11, 2011.

Barner, R. Managing your brand during tough times. HR Catalyst Group, Frisco, TX, February 22, 2011.

Barner, Robert & Tinkle, D., *Applying visual metaphors to executive coaching and developmental counseling.* OD Network Conference; New Orleans, October 19, 2010.

Barner, R. & Tinkle, D., Can you picture it? Using visual metaphors to support organizational collaboration. Southwest HR Conference; Ft. Worth, TX, October 11, 2010.

Barner, R. Applying conflict resolution skills and techniques to meeting facilitation and team building. Conflict Resolution Network, Plano, TX February 9, 2010.

Barner, R. Radio commentaries recorded through KERA; National Public Broadcasting. April – May, 2009: Making Tough Career Tradeoff Decisions; Understanding Your Personal Brand; Learn to Tell Your Own Story at:

http://www.publicbroadcasting.net/kera/news.newsmain/article/1/0/1507561/North.Texas/Commentary.Learn.To.Tell.Your.Own.Story

Barner, R. & Higgins, J. *Adapting visual metaphors to support organizational performance.* Center for Collaboration & Innovation: First Annual International Conference on Best Practices of Teams and High Performing Organizations. September 14-17, 2009. Purdue University.

Barner, R., 2008 International OD Network Conference, Adapting coaching to the needs of high potential leaders, October 21, 2008; Austin, TX

Barner, R., The tools we use: visual metaphors and narrative analysis. Thirteenth Annual Conference of the

International Forum for Visual Practitioners; August 7, 2008

Barner, R. Understanding the implicit theories that inform your coaching practice. Practice. Presentation at the OD Network Conference; October 24, 2006. San Francisco, CA.

Barner, R., Managing complex team interventions. Presentation at the Sixteenth Annual International Conference: Building Collaborative Capacity for Business Results; September 27, 2005. Fort Worth, Texas

Barner, R. Examining four theories that inform executive coaching. presented at the Dallas-Ft. Worth Coaching Roundtable, July 13, 2005. Dallas, TX.

Barner, R. *Innovative initiatives in strategic leadership development*. Presentation to North- east Human Resources Association (NEHRA) HR Innovation Conference; November 2, 2001. (audiotape)

Barner, R. (2000). Establish a good culture fit between candidates and hiring organizations. International Association of Corporate & Professional Recruitment. Twenty-second Annual conference: FutureQuest 2000. Pentagon City, September 18-20, 2000.

Barner, R. Leadership strategy integration: How to align your company's executive resource strategy with its business strategy. Presentation at the Sixth Annual Leader- ship Development Conference, June 11-13, 2000. Washington, D.C. Conference Proceedings. 419 – 437.

Barner, R., How to forge organizational alliances. Margaret Chase Smith Center for Public Policy; University of Maine's Fifty-first New England Management Institute. Cassabassett Valley, MA: August 14-16, 1996.

Barner, R. Juggling your priorities in today's workplace. AMA-By-Satellite, November 15, 1995. Live satellite broadcast to 800 corporate sites in the U.S., Canada, and Caribbean. New York: AMA-COM (1995).

Barner, R. How to forge alliances during times of rapid organizational change, Presentation to International Conference of the World Future Society; Washington, D.C. July 18, 1995;

Barner, R. Developing tomorrow's leaders today. American Management Association's Sixty-fifth Human Resource Conference and Exposition. San Francisco, April 10-13, 1994.

Barner, R. & Fulbright, J. *Managing inter-team boundaries*. Presentation to the American Association for Quality and Participation (AQP) Third Annual Symposium on Work Redesign. January, 29, 1992. Orlando, FL

### **University Service**

 In 2016 directed the facilitation of a strategy planning process for SMU COX Executive Education.

• Established the HR Advisory Council, securing corporate advisement from such companies as EFH, GameStop, American Airlines, and JC Penney.

- Created the Dispute Resolution department's first corporate internship program.
- Directed Study Abroad programs in the subject of *International Organizational Collaboration* at Trinity University, in Dublin & Belfast, Ireland
- Directed Study Abroad programs in the subject of Multicultural Applications to Teamwork and Teambuilding in Delhi, Agra, and Jaipur, India
- Presented three radio commentaries on the subject of career development through KERA Public Broadcasting in 2009.
- Member of SMU's Education Abroad Committee

### Journal Reviewer

- Journal of Management Development
- Journal of Organizational Change Management
- Career Development Journal
- Journal of Education & Training Studies
- The HRD Review

#### **Professional Affiliations**

- Society for Human Resource Management
- Association for Talent Development
- National OD Network
- Graduate School Alliance for Education in Coaching

#### **Awards**

- Nominated for HR Book of the Year in 2001 for the book, Executive Resource Management, by The Society of Human Resource Management's 27<sup>th</sup> Annual Book Award Program.
- Cited for best practice: "Choice Hotels International: In-house Executive Training & Development" *American Lodging Excellence: The Key to Best Practices in the Lodging Industry*, Dube,

Laurett, Enz, Cathy; Renaghan, Leo; and Siguaw, Judy. The Center for Hospitality Research, School of Hotel Administration; Cornell University. 2000. 68-69

• Cited for best practice: "Best Practices in Human Resources", Cathy A. Enz and Judy A. Siguaw, *Hotel and Restaurant Quarterly*, (February 2000): 48-61.

## **Board Membership**

(2015- 2017) Vice-president and board member for the Grief & Loss Center of North Texas, a nonprofit organization focused on providing bereavement support to adults, families, and children who are dealing with issues of grief & loss.