World Changers

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SMU 2018-19 ANNUAL REPORT
A YEAR OF impact

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Letter from the Chair of the Board of Trustees

SMU continues to rise to the top tier of U.S. universities, and the pages of this Annual Report tell the story – another remarkable year in our auspicious history.

Our most significant accomplishments define us – as our loftiest goals propel us. Now is the time to sharpen our focus and strengthen SMU’s distinctive abilities to shape creative, resilient and agile leaders who are prepared to navigate an increasingly complicated world. SMU is uniquely positioned with a strategic competitive advantage in these rapidly changing times – dedicated to continuous improvement and focused transformation.

SMU is in my heart – and in my blood.

My father, Robert H. Dedman, Sr. ’53 LL.M., served as chair of the 1995 SMU Board of Trustees that selected R. Gerald Turner as its tenth president almost 25 years ago, and my mother, Nancy Dedman ’50, also served SMU in a variety of ways as an alum. I earned two degrees here, and I could not be prouder to continue their legacy of leadership and philanthropy at SMU.

Today, our academic profile and diversity levels are higher than they have ever been. As we continue to build SMU’s roster of high-caliber faculty and staff, our innovative corporate and community partnerships and our global alumni network, we are creating limitless opportunities for SMU.

Financially, the University is in great shape too.

SMU’s endowment reached a market value of $1.607 billion, and generous donors provided more than $118 million in gifts – making 2018–19 a record year for SMU contributed revenue. That includes exceeding our two-year cumulative Pony Power goal by 10% for a total of $110 million received to fund our most pressing priorities.

SMU’s advancements over the past decades have been many, but I have never been more excited about the future. I believe we have a solemn obligation to preserve and protect institutions like SMU – to empower our free society by actively cultivating and supporting our freedoms of inquiry, respectful debate and unbridled participation in the marketplace of ideas.

That is how we make Mustangs for life.

On behalf of the Board of Trustees, thank you for your support of this great University.

Robert H. Dedman, Jr. ’80, ’84
Chair, Board of Trustees
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Associate Provost for Research and Dean of Graduate Studies
Letter from the President

As I review the accomplishments of another year on the Hilltop, I am profoundly grateful for the vitality of our vibrant, engaging SMU community where students, faculty, staff, parents, alumni, donors and partners “think big and do good.”

I invite you to review some of our most exciting stories highlighted in these pages. They are not just about the numbers, statistics and percentages – which are strong this year. They are stories about Mustangs making a tangible difference in our city, across our nation and around the world – as we welcome an increasingly diverse community of ideas, perspectives, backgrounds and individuals to our own backyard. I am proud of all of the events, achievements and milestones captured in this year’s report.

Take a moment to read about your dollars at work – students inventing solutions to humanity’s most pressing problems, faculty exploring new frontiers of instruction and research, alumni engaging productively in their communities, and generous donors investing in the current and future opportunities that differentiate SMU on the world stage.

SMU is Dallas’ University – making a global impact. We serve as the premier importer and producer of the skilled talent our region requires to drive our success today and tomorrow, and our work is as exciting as it is impactful. Fifty-nine percent of our students are choosing to relocate here from other states, because we offer an unparalleled urban gateway to real-world learning in our unmatched “cauldron of creativity.” Clearly, now is the time to cast our vision to the future. We must strengthen our key institutional priorities for the 21st century to elevate SMU to new levels of recognition and influence.

SMU is a transformational learning resource – and our University for life.

I am inspired by all who are helping accelerate our rise, including those who have shattered every giving record and expectation this year. In the second year of Pony Power, our three-year fundraising effort, donors exceeded our goal by $2 million with $52 million in current-use gifts. As we look ahead, we will continue to apply our unbridled spirit to achieve our most audacious goals.

Thank you for investing in SMU – and for all you do. We look forward to what’s next.

Pony up!

R. Gerald Turner
President
Think big. DO GOOD.

SMU’s vibrant community attracts the bold, curious and creative from across the country and around the globe and from all walks of life. They thrive in an environment enriched by the University’s partnership with Dallas that produces limitless opportunities to learn and give back. Unconstrained by boundaries and guided by an ethical compass, Mustangs change the world.
FIFTY YEARS AGO, THE MEADOWS SCHOOL OF THE ARTS WAS NAMED IN HONOR OF ALGUR H. MEADOWS, A LEGENDARY BUSINESSMAN AND ART COLLECTOR whose generosity and passion for education and the arts continue to shape our world today. To mark this golden year, “Meadows at the Winspear” launched the 50th anniversary celebration of the school’s naming.

The annual spring concert salutes a community leader, and the 2019 honoree was The Meadows Foundation, which has supported SMU and Dallas since it was established in 1948. The Foundation has provided more than $100 million to the University since 1995.

Through the years, The Meadows Foundation’s gifts to SMU have focused on the arts and arts education. In 1962, Mr. Meadows donated funds to establish the Meadows Museum. His vision of the “Prado on the prairie” has been realized. The museum currently houses one of the largest and most comprehensive collections of Spanish art outside Spain.

The future of the arts at SMU is set to experience another monumental transition in its history: The Meadows School is on the threshold of a major facilities upgrade to the Owen Arts Center. The project will create and improve academic spaces for visual arts, art history and creative computation while transforming exterior entrances into welcoming spaces.

The Meadows Foundation provided a $10 million matching grant for the Owen Arts Center renovation as part of its historic commitment of $45 million to SMU in 2015. Significant gifts have been committed thus far by Gene and Jerry Jones, Hoblitzelle Foundation, Moody Foundation, Vin and Caren Prothro Foundation, Jennifer ’78, ’81 and Peter Altabef, Sarah F. Perot ’83 and other generous donors to be announced later in the fall.

The Gene and Jerry Jones Grand Atrium and Plaza will revamp the Bishop Boulevard entrance, enclosing the current open-air façade in glass and creating ample space in a natural-light environment for performances, concerts and other events.
Pianist Yi-Nuo Wang performs with the Meadows Symphony Orchestra during Meadows at the Winspear.
The home of the original Meadows Museum will be restored to its former grandeur, with a main gallery to house exhibits and serve as an elegant event space. A new student gallery, William B. Jordan Gallery, will be named in honor of the museum's first director. New and reimagined studio spaces, classrooms and technology labs will provide tools to propel Meadows students and faculty to the forefront of their fields.

As president and CEO of The Meadows Foundation, Linda Perryman Evans has helped continue the legacy of her great-uncle Al, aiding the expansion and growth of the Meadows School. “Education was one of my great-uncle’s top priorities,” she says. “He believed everyone deserved a good education, and he wanted to build the finest school of the arts in the country. At SMU, he was able to find the support and opportunity to make his dream a reality. For us, art, education, SMU and Dallas just go together.”

For 50 years, the Meadows School has trained students in the performing and visual arts, as well as arts management and leadership, corporate communication and public affairs, journalism, advertising and creative computation, often with the support of Dallas’ many cultural institutions and communications organizations.

“I always celebrate that we’re in Dallas, and Dallas is in North Texas – the fourth-largest media market in the country. Economic and cultural opportunities come
with being in such a dynamic marketplace, and our proximity to the downtown Dallas Arts District,” says Sam Holland, the Algur H. Meadows Dean of the Meadows School.

Today, the Meadows School maintains deep relationships with a number of Dallas cultural arts organizations, including the Dallas Symphony Orchestra, Dallas Opera, Dallas Theater Center, Dallas Museum of Art and the Nasher Sculpture Center, which serve as cultural labs where students gain experience working in professional arts fields while still at SMU. They often obtain jobs with these organizations after graduation. Meadows was one of the first schools to embed arts entrepreneurship training into its curriculum, where all students learn techniques to make a living in the arts.

“Meadows feeds off the Dallas can-do spirit. The idea of making a living with one’s art while in school goes back a long way here,” Holland says.

Meadows faculty and students often work on productions with various Dallas-area theater companies, including the artistic team at the Tony Award-winning Dallas Theater Center, a relationship that goes back several decades. Most recently, Meadows students and faculty worked alongside the theater company’s professionals as actors, as well as in lighting and design, on the co-productions of Frankenstein and The Wolves.

In the program for The Wolves, the Dallas Theater Center’s Enloe/Rose Artistic Director Kevin Moriarty described the partnership this way: “By bringing the intellectual resources of a great university beyond the walls of its institution and into the city in which it is located, and by providing its students with real world professional opportunities while still in school, SMU is not only providing a world-class education for its students, but also making Dallas a better place for its citizens.”

Meadows also has committed to sustainable community engagement. Launched in 2015, SMU’s Ignite/Arts Dallas initiative brought together Meadows’ various outreach efforts in the community under the leadership of Clyde Valentín.

One of the most highly visible community partnerships began in 2015, when the Meadows Prize was awarded to Lear deBessonet, director of The Public Theater’s Public Works program in New York City, to spearhead a new co-production of The Tempest between the Meadows School and the Dallas Theater Center in spring 2017.

As a result, Public Works Dallas was established at the Dallas Theater Center to create partnerships with local community centers that support underserved populations. Public Works has staged The Winter’s Tale and As You Like It.

Through Meadows’ Public Works Fellows, about 15 SMU students served on teaching staffs at the community centers, on crews and as community liaisons for each performance.

“Our vision is to engage in deep relationships with the broader Dallas community and to introduce students to the arts’ critical role in social engagement,” Valentín says.
Conquering the divide

Azucena Milan ’20 grew up one mile from SMU’s campus in the culturally diverse Vickery Meadow neighborhood where giant potholes and unlit crosswalks created safety hazards. With scholarship support from SMU, she is realizing her dream to study environmental engineering. Milan holds a key role with an SMU research team studying the infrastructure problems on her home turf.

SMU Lyle School of Engineering researchers, working with the city of Dallas and other community partners, are using high-tech tools to document and analyze infrastructure conditions in Vickery Meadow and other Dallas neighborhoods.

Barbara Minsker, the Bobby B. Lyle Chair of Leadership and Global Entrepreneurship and principal investigator on the project, says the study looks at infrastructure deficits and their impact.

Comparing conditions around her high school and around SMU was shocking, Milan says. “Ten minutes from where we live, I can press a button for a light that will make cars stop so I can get to the parking lot safely. It is a really different experience.”

“Maybe one day we can make this happen where all the neighborhoods in the country are treated equitably.”

– Azucena Milan ’20

Milan is also completing a B.A. in Spanish. On campus, she is president of the SMU Council of the League of United Latin American Citizens, a member of the Society of Hispanic Professional Engineers and Chi Epsilon, the Civil Engineering Honor Society.

The American Society of Civil Engineers estimates the U.S. will need more than $3.6 trillion in major infrastructure investment by 2020. SMU researchers hope their work will help cities make more equitable choices for residents.
ENHANCING SERVANT LEADERSHIP

Stephanie Bohan witnesses miracles daily as the executive director of the Agape Clinic, a nonprofit medical and dental clinic founded in 1983 that serves underprivileged populations in East Dallas. A sermon by her pastor about servant leadership inspired her to investigate SMU’s Perkins School of Theology programs. She is now a part-time student pursuing a Master of Arts in Ministry degree with a concentration in nonprofit leadership, offered in partnership with the Cox School of Business.

“I felt the M.A.M. had been created specifically for me,” says Bohan.

An aim to be the best leader possible prevailed over apprehension about returning to school at age 47.

“Nonprofit management is about doing good work and communicating it effectively,” Bohan says. “When you do that, you’ll never have to ask anyone for money. People naturally want to give and support you.”

Since joining Agape in 2010, Bohan’s position is both mission and job. Under her direction, the clinic has expanded its reach from 2,800 patient visits to 18,000 patient visits last year – with more than 7,600 for specialty services such as allergies and asthma, ophthalmology, pediatrics and counseling. The clinic now delivers $8 million in care to patients on a $915,000 annual budget, thanks to volunteers, donations and partnerships with educational institutions.

“Every time I step on the SMU campus, I feel like I’m becoming a better person and learning to become a better servant,” Bohan says.

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Partners in STEM

SMU has partnered with the Toyota USA Foundation, the Dallas Independent School District and West Dallas community groups to shape a blueprint for a STEM-focused school in West Dallas. The aim is to create an academic-industry-community partnership model that can be replicated nationally to improve public education.

SMU’s Annette Caldwell Simmons School of Education and Human Development will use a $2 million grant from the Toyota USA Foundation to develop curricula, provide professional development for teachers, coordinate nonprofit services and evaluate programs. The future school will be operated and staffed by the Dallas ISD.

“Toyota and SMU’s contribution is a major investment in shaping the next generation,” says Dallas ISD Superintendent Michael Hinojosa. “This is a significant shift in education, and we’re grateful to these incredible partners.”

Numerous community requests for STEM offerings within Dallas’ Pinkston High School feeder pattern led to the collaboration.

The collaborative co-design phase continues with partners welcoming input from all stakeholders, including current and future students and families and West Dallas community members. Professional development for school staff and community providers and baseline data collection begins this fall. The school is scheduled to open in 2021.

The collaboration also brings together nonprofits, including groups already working with Dallas ISD through the SMU Simmons School program, The School Zone, as well as Toyota Motor North America and Toyota Financial Services’ partners to address community issues like literacy, nutrition, transportation and after-school care – each vital to creating successful outcomes for the community.

“We want to help increase access to opportunity, connecting students to the millions of STEM jobs that exist today, and the many more that will be created as industry advances,” Mike Goss, president of Toyota USA Foundation, says.
NEHA HUSEIN ’19 GRIPPED HER STEERING WHEEL AS HER CAR JOLTED FORWARD, HIT FROM BEHIND ON ONE OF DALLAS’ BUSIEST AND MOST DANGEROUS FREEWAYS. Shaken but not injured, the high school senior surveyed the significant damage to her car. The cause of the crash? The driver behind her was texting while driving.

The 2014 collision inspired the SMU alumna to develop a solution to stop this practice that killed 394 Texans and played a role in 95,572 crashes in Texas in 2018. Her smartphone app, Just Drive, awards points to drivers who lock their phones while driving. Users redeem points for coupons and gift cards for food, drinks and merchandise.

While an SMU student, Husein took Just Drive from class assignment to viable startup in less than a year. Along the way, SMU’s innovation ecosystem put her on track for success. Her venture won financial awards from SMU, and faculty mentors helped steer her in the right direction. She even tapped into the Mustang alumni network to bring her idea to life.

Her enterprising spirit also shined through in her academic passions. Husein earned two degrees from SMU, graduating cum laude with a B.B.A. in marketing from Cox and magna cum laude with a B.A. in human rights from Dedman College. Scholarship support fueled additional learning opportunities beyond campus. Husein performed community service as a Caswell Leadership Fellow and Human Rights Community Outreach Fellow. As an Engaged Learning Fellow, she conducted research on diversity and inclusion at the University of Kwazulu-Natal in Durban, South Africa. She was also a Hilltop Scholar, which recognizes academic achievement and commitment to service, and a McNair Scholar, a University undergraduate research program. She also was the president of Circle K International service organization.

Husein’s mobile app started as a paper for her “Ethics and Human Rights” class, a requirement for human rights majors taught by Brad Klein, associate director of SMU’s
As an undergraduate, Neha Husein was one of six college entrepreneurs selected to participate in the Red Bull Launch Institute at Austin’s South by Southwest Interactive Festival.
It’s a perfect combination of my interests in human rights and marketing. It combines business with a philanthropic cause.”

Neha Husein ’19

Embrey Human Rights program. The course examines ethics as part of everyday life, work and relationships. The final project challenges students to develop something that will benefit society and create a proposal for implementation.

“Neha came to class with an embryo of an idea based on an experience that touched her deeply,” Klein says. “I encourage students to develop projects that match their skills. As a marketing major, she brought the skills to develop and market an app. By the end of the class, she had everything in place – goals, timeline, funding, partnerships.”

According to the Texas Department of Transportation, statistics show that drivers ages 16 to 34 are most likely to text while driving, but Husein is betting the app will appeal to all ages.

“Expecting incentives is a generational thing, but it’s a human thing too,” she says. “People enjoy rewards.”

Husein first presented Just Drive at SMU’s October 2017 Big Ideas pitch contest. She won $1,000 for her 90-second pitch and used it to create a wireframe app mock-up. The Big Ideas pitch contest is part of SMU’s Engaged Learning program, a campuswide initiative designed to enhance student learning by connecting a personal passion to academic learning and turning it into a personal project. Faculty mentorship is a key part of the Engaged Learning program.

Her mentor, SMU law professor Keith Robinson, is a specialist in patent, intellectual property and technology law and co-directs the Tsai Center for Law, Science and Innovation in SMU’s Dedman School of Law. He also teaches a class to law students on designing legal apps.

“I like people who show initiative and are willing to bet on themselves,” says Robinson, who met weekly with Husein to discuss intellectual property issues and trademark application. “Neha developed an app for a relatable problem, one that can save lives.”

Husein, a Carrollton, Texas, native, grew up with an entrepreneurial mindset. She remembers manning a toy cash register alongside her father at his convenience store. He was on hand in February 2018 to see his daughter present her business plan at the second stage of SMU’s Big Ideas competition – and win $5,000 in start-up funds.

In March 2018, Husein was one of six college entrepreneurs selected to participate in the Red Bull Launch Institute at Austin’s South by Southwest Interactive Festival where she met with industry leaders and other entrepreneurs to further develop and amplify her project.

“I was able to refine my pitch and iron out
some of the details about Just Drive that I hadn’t even thought about,” she says.

In spring 2018, Husein moved her concept into development after meeting Jayce Miller ’16, ’18, a software engineer at Toyota Connected by day and an app wizard by night. He earned undergraduate degrees in accounting and math as well as a master’s degree in computer science from SMU and applauded Husein’s preparation for a strong launch. “It could be the best piece of technology in the world, but it only matters if people know about it, and Neha has done a fine job of getting people interested.”

She spent that summer pitching prospective restaurant and retail partners when she wasn’t working as a business systems analyst intern for Epsilon, the Irving, Texas-based global marketing giant.

Husein was one of two SMU business students selected for Poets and Quants for Undergrads “Best and Brightest” list. At SMU she received the M Award, the highest recognition given by the University, and was selected for the Robert Hyer Society and Phi Beta Kappa.

Just Drive officially launched in October 2018 and is now Husein’s full-time focus as she continues to make refinements, seek funding and increase her network. In June she was among 23 students selected to participate in the Women’s Business Enterprise National Council (WBENC) Student Entrepreneur Program held in Baltimore. She took fifth place in the competition and simultaneously received invaluable guidance from her corporate mentor at Allstate Insurance Corp.

“It’s a perfect combination of my interests in human rights and marketing,” Husein says. “It combines business with a philanthropic cause.”

BELOW Husein (second from left) inherited an entrepreneurial mindset from her father, which helped her win $5,000 during round two of SMU’s Big iDeas competition. She used the startup funds for her Just Drive mobile app that encourages safe driving habits by rewarding users who lock their phones while driving.
Courtney Caldwell ’00 and her husband, Tye, shake up the century-old salon industry with ShearShare, a mobile B2B platform shaped for the gig economy.

Standard salon space contracts lock stylists into multiyear terms, “but that’s not how most stylists want to work today,” Courtney explains.

ShearShare matches salon and barbershop owners with hair, skin and nail technicians seeking professional space to rent by the day. Owners with excess capacity capture income while stylists cater to clients in convenient locations.

Courtney, a former Hunt Leadership Scholar, graduated cum laude with a B.B.A. in marketing from SMU’s Cox School of Business and achieved success as an international marketing executive for Oracle, Qualtrics and other corporations.

ShearShare began in 2012 when a business expansion left several empty suites in Tye’s Plano, Texas-based salon and he agreed to try a stylist’s request to rent a suite for two days a week. The successful arrangement led to brokering similar on-demand deals between other salons and stylists – and eventually a startup idea.

They bootstrapped the app’s beta launch in September 2016 with personal savings and credit cards and became Tech Co’s 2016 Startup of the Year. In 2018, they gained venture capital funding on The Pitch podcast and later became the first Google Demo Day winner from Texas.

The same determination and can-do spirit Courtney exhibits today propelled her as a student. At SMU Courtney sang in a gospel choir, competed with the SMU track and field team, served as a resident assistant in Virginia-Snyder Commons and worked several campus jobs. She was the student representative on the SMU Board of Trustees and held leadership positions with the Association of Black Students, the Honor Council and the Leadership Consultant Council.

Now she serves on the SMU Alumni Board and the 21st Century Council, and meets with final-round Hunt Scholar applicants. The forward-thinking couple even included SMU in their wills. Establishing a planned gift at this stage in their lives helps ensure SMU’s bright future, Courtney says.

Next, the couple plans to expand the ShearShare team and develop a pilot program to offer a portfolio of B2B resources such as tax preparation and insurance for independent stylists.
Legal app changes lives

SMU Dedman School of Law professors Keith Robinson and Natalie Nanasi spearheaded an interdisciplinary legal project made possible by generous donor support that is changing lives for human trafficking survivors.

Student attorneys transformed a 30-page, color-coded spreadsheet into the Texas Fresh Start app. The new app streamlines the lengthy process to review survivors’ criminal records to determine whether convictions can be sealed or cleared in accordance with Texas Government Code Section 411.0228.

Students worked with professional lawyers and practiced service delivery skills while building the technology product. In the process, they gained a new perspective on social justice issues and appreciation for the role innovation plays in the law.

About 79,000 minors and youth are victims of sex trafficking in Texas, according to a 2016 study. While trapped in that life, survivors often accumulate arrests and convictions. When they finally escape the traffickers, their ability to rebuild their lives is often impeded by their records.

Robbie Hamilton, who survived sexual exploitation that began at age 17, visited SMU’s Judge Elmo B. Hunter Legal Center for Victims of Crimes Against Women in 2015, seeking help to clear her criminal record. Now 16 years sober, Hamilton works as a youth mentor and runs a hair salon in Richardson, Texas. It was a remarkable turnaround, yet her criminal record limits where she can live and blocks her from volunteer opportunities through which she wants to give back. “This will change my life,” she says about the student attorneys helping her shed that vestige of her old life.
Most lizards are landlubbers. Not mosasaurs. They went the way of dinosaurs about 66 million years ago. We know more and more about these real-life sea monsters thanks to SMU-led research that is now a major Smithsonian Institution exhibition.

*Sea Monsters Unearthed: Life in Angola’s Ancient Seas* leaps over Angola’s fossil-rich cliffs, dives into an ancient ocean ecosystem and reveals pieces of the mystery that is today’s South Atlantic Ocean to tell the story of the natural forces that shaped marine life then and now, offering clues to Earth’s history and future.

The epic creatures spilled their stories into the expert hands of SMU Professor Emeritus of Earth Sciences Louis Jacobs, a dinosaur hunter who has chased the great beasts in Angola, and his team of intrepid SMU researchers.

Jacobs, a world-renowned vertebrate paleontologist who has unearthed all kinds of fossils from across the globe, describes the study of fossils as looking backward to see forward. Analyzing Earth’s history from millions of years ago reveals “ingenious experiments that the Earth has run,” says Jacobs, who retired from teaching after 35 years at SMU. “Changes in environment, changes in the arrangements of continents, changes in the paths of ocean currents – those are all things that you can see in the past.”

Since 2005, Jacobs and SMU research associate and paleontologist Michael Polcyn have participated in *Projeto PaleoAngola*, an international collaboration of Angolan, American, Portuguese and Dutch researchers excavating and studying Cretaceous marine reptile fossils from Angola. Beginning in 2010, the creatures’ fossils were shipped to SMU’s Shuler Museum of Paleontology lab to be painstakingly cleaned and preserved by more than 100 SMU undergraduate students in a variety of majors over the years. Current-use gift funds can help provide additional lab support when it is needed for extraordinary projects like this one.
SMU Professor Emeritus of Earth Sciences Louis Jacobs, along with a team of SMU faculty and students, prepared the giant mosasaur for display at the Smithsonian Institution’s National Museum of Natural History.
“We knew that Portuguese scientists had found very interesting fossils along coastal Angola over 40 years ago. But nobody could get to them. What we achieved in this exhibit is the result of timing, as well as talented research partners and a small army of SMU undergraduates all working together for 13 years,” Jacobs says.

Because of Sea Monsters Unearthed, Angolan fossils of colossal Cretaceous marine reptiles are on public display for the first time. Thousands of visitors from across the nation and around the world are learning more about the mosasaurs, plesiosaurs and sea turtles that inhabited Africa’s southwest coast. They also are exposed to SMU’s role in revealing the secrets of the reptiles’ fossils that shed light on our planet’s history and ocean ecosystems.

“Seventy-two million years ago, the South Atlantic Ocean was slowly growing where the continents of Africa and South America drifted apart. Angola is the best place for fossils to tell the story about early oceans. But we had to wait for Angola to work through 40 years of war in the modern era before we could even think about going there and excavating,” Jacobs says.

Smithsonian Museum exhibit developer Jill Johnson describes this as a very special opportunity and unique partnership. “They really were bringing us all of the stuff, and then we were helping them figure out how to tell the story, and then all the prep work was being done by all these wonderful students at SMU. And so this is kind of unusual for us, and it has turned out just fabulous.”

Recent SMU graduate Myria Perez ’18, who earned a degree in geological sciences and anthropology, knew as a young girl that she wanted to be a paleontologist. “I was always interested in dinosaur toys and movies,” says Perez. She began work in the paleontology labs her first year at SMU. Described by Jacobs as “the closer,” Perez “has the most delicate touch. She can clean the most delicate fossils to the highest degree – that last 5 percent.”

Perez chose SMU because she wanted to be part of a paleontology crew and work with fossils. “Dr. Louis Jacobs said, ‘As soon as you’re a freshman you can start working on fossils,’ and I was sold. By my second year I worked on fossils from Angola.” Perez appreciates the start-to-finish, field-to-museum opportunity to have worked on the fossils. “I found out that this was going to be turned into an exhibit at the Smithsonian, and I thought that was absolutely wonderful. I hope that someday when kids are visiting an exhibit that I have worked on that they’ll be inspired too.”

Reagan Long ’18, another recent SMU graduate with a degree in mechanical engineering, described her work with fossils as thrilling beyond belief to be holding something that was “living and breathing millions of years ago.”

Jaime Da Silva, a Ph.D. student in SMU’s Lyle School of Engineering, marveled over fossils excavated in Angola, photographed in Portugal, photo-modeled in Dallas and then 3D printed. “I never even thought that Angola might have had dinosaurs. It never crossed my mind. For me it’s amazing that I can actually use my engineering knowledge to build something that is related to the natural history of Angola.”

The exhibit also highlights and preserves the legacy of Angola’s natural history. “We

“...The work of all these students is a big reason this project has a place at the Smithsonian. For SMU it means that we’re doing our jobs as educators by providing students with unique opportunities for engaging in scientific research that has global results.”

Louis Jacobs
Professor Emeritus of Earth Sciences
approached the Smithsonian Institution about creating an exhibit that would one day have a home in Angola. What’s most important is that this work will return to Angola and contribute to that country’s legacy for centuries to come,” Da Silva says.

For Yasmin Jackson ’19, who was a geology major and a Hamilton Undergraduate Research Scholar, this project gave her the opportunity to visit the Smithsonian for the first time. “I really liked being able to see all of the different exhibits that are currently in the museum and imagine what our exhibit would be like in the midst of all of it.”

The work of all these students is a big reason this project has a place at the Smithsonian, Jacobs says. “For SMU it means that we’re doing our jobs as educators by providing students with unique opportunities for engaging in scientific research that has global results.”

**ABOVE** The giant mosasaur was discovered in Angola and will be returned to its home country after the exhibit closes.

**LEFT** Myria Perez ’18 began work in the paleontology labs her first year at SMU, helping with and cleaning the fossils (inset) now on display at the Smithsonian.
A digital path to the past

SMU history professor Jo Guldi believes that in addition to developing critical thinking, students must also learn the skill of critical searching.

She argues that historians need to analyze history’s big picture – the “trends and patterns that might otherwise remain hidden” – to better influence the future. Big data, algorithms, data text mining and supercomputing can boost scholars’ abilities to synthesize information in new ways, she says.

These tools, and at SMU, the University’s supercomputer, let researchers interpret long-term historical trends and giant topics like inequality, capitalism and climate change in ways they could not before the emergence of search technology.

In her undergraduate British history class, “Britain and the World,” designed to attract history, business and engineering students, Guldi pairs history and tech students for social, political and economic research projects. Together they use technology and context to examine British history in a new way.

Writing with Harvard’s David Armitage, Guldi makes the case for historians to embrace new technology in The History Manifesto, named one of the most influential books of the past 20 years by the Chronicle of Higher Education.

For her own research on property rights in 19th century England, the Dallas native used an algorithm that text-mined 100 years of British Parliamentary debates to better understand the history of eviction.

Guldi’s free courses on data text mining quickly fill with faculty members, graduate students, librarians and staff. Researchers learn how to use digital techniques such as topic modeling, distant reading and the visual representation of data to analyze history.

As a pioneer in the digital analysis of history, Guldi infuses the grand arc of history with the promise of even grander stories to be revealed by a data-crunching search.
Personalizing math

SMU math researcher Candace Walkington believes personal is better for teaching algebra.

“Algebra is the relationship between quantities,” says Walkington, associate professor of teaching and learning at SMU’s Simmons School of Education and Human Development. “Students use algebra all the time when they calculate sports statistics or compare social media accounts. They just don’t realize it.”

With a three-year $1 million grant from the National Science Foundation, she will develop and test strategies to engage students in algebra problem-solving, which builds on her prior research showing that students learn algebra better when it connects to their everyday interests.

She plans to explore the value of algebra problems customized to student career interests, and nudge their attention toward STEM careers. The grant will fund further development of an existing online tool, ASSISTments, which features STEM field professionals using algebra in their jobs.

Pursuit of STEM degrees is growing by just 1 percent each year, according to the National Association of Manufacturers, leaving 2.5 million such jobs unfilled in 2018, according to the U.S. Bureau of Labor Statistics.

Navigating algebra is key to STEM job preparation, she says.

Her project collaborators include researchers from the University of North Carolina, Worcester Polytechnic Institute, the University of Nevada and North Central Texas College.

Walkington also recently received the Presidential Early Career Award for Scientists and Engineers, the highest honor given by the U.S. government to outstanding scientists and engineers who show exceptional promise for leadership in science and technology.

STARTING A CHAIN REACTION

Blockchain evangelists might say it addresses profound questions of trust in the world of commerce by decentralizing deeply entrenched systems. But you don’t need to be a crusader to appreciate Simon Mak’s excitement over blockchain’s potential applications in diverse contexts that could revolutionize how we live.

At its most basic level, blockchain is digital information (block) stored in a public database (chain). Although it’s usually used in the context of cryptocurrency, the technology is also deployed in supply chain monitoring, rewards programs, medical record-keeping, tax compliance and myriad other applications.

Mak, professor of practice in entrepreneurship and associate director of the Caruth Institute for Entrepreneurship, brings enterprising spirit and classroom teaching, research and entrepreneurial experience to his position as founding director of the Institute’s Blockchain Program Initiative. Focusing on blockchain startups, the program continues the pioneering spirit of the Caruth Institute in entrepreneurship education with a goal to meet the global demand for knowledge in blockchain and advancing SMU’s leadership in the field.

Mak’s students are being prepared to take on this emerging field. His undergraduate and graduate entrepreneurship classes include blockchain business model strategies. Mak himself has traveled to London, Berlin, Malta, Beijing and Shanghai to meet with blockchain startups, strengthening his work with the University and the business community.

Poised to build on the Caruth Institute’s proven success, Mak is delighted to “work with other academics and companies to create a future that is decentralized, tokenized and uncensorable.”
WITH HARD WORK AND PERSEVERANCE, JENNIFER PÉREZ ’19 REALIZED HER COLLEGE DREAM BY EARNING A B.B.A. DEGREE IN ACCOUNTING FROM SMU COX SCHOOL OF BUSINESS. She only ever needed an opportunity to prove herself, which she got through a fateful meeting in Honduras five years ago and a scholarship for transfer students.

The eldest of four children, Pérez grew up in Tela, on Honduras’ Caribbean coast, near a popular botanical garden and nature preserve. Like many of her peers, she dreamed of going to college in the United States, but faced obstacles – a complicated college application process, academic preparation and tuition.

Although her mother is a lawyer and her stepfather an engineer, their occupations are not nearly as lucrative in Honduras as they would be in the United States.

Pérez was 17 years old when she met Dallas resident and SMU alum GradySchleier ’81, who was volunteering in Tela, Honduras with his wife, Mary Elizabeth ’84. Pérez attended the bilingual Episcopal day school there, Espiritu Santo, which has a partnership with the Schleiers’ Dallas church, Saint Michael and All Angels Episcopal Church. Grady met several young students and was impressed with Jennifer’s enthusiasm, joy and desire to attend college in the United States, but he was dismayed when she shared the challenges standing in the way of her dreams.

“It is hard to have a good career and a better standard of living in a country like Honduras where the economy is terrible,” Pérez says. “Few jobs are available, and even if one has a job, it is never enough because the violence in Honduras does not allow us to live a satisfying life.”

Grady sensed the potential in the Espiritu Santo class of 2014 valedictorian. During one evening walk on the beach in Tela, he shared a stunning revelation with his wife.
Jennifer Pérez works for KPMG and is studying for her CPA exam. She earned an accounting degree from SMU Cox School of Business in May.
“I want to invite a student I’ve met here in Tela to live with us in Dallas,” he said. “She can spend a gap year with us, while she prepares to apply to college in the U.S.”

The Schleiers, retired with two grown sons, have volunteered with their church for the past 12 years in the northern Honduran town. Married for 34 years, this was the first time Grady had shared with Mary Elizabeth a longtime goal – to make a difference in one person’s life.

“How do you say no to changing someone’s life?” she says. After spending a day volunteering with Jennifer, Mary Elizabeth agreed. “I fell in love with her.”

Pérez instantly said yes when Grady invited her to move to Dallas, and her parents later agreed, after a tearful conversation.

“I had many mixed feelings about letting my daughter go with people I didn’t even know,” says Rosa Espinal, Pérez’s mother. “I also knew if I said no, I would possibly close her door of opportunities and success. It was one of the hardest decisions I’ve ever made.”

After an eight-month wait to obtain a student visa, Pérez and her mother flew to Dallas in October of 2014, where Pérez enrolled as a noncredit international student at Ursuline Academy of Dallas, a Catholic girls’ school. In Honduras, high school ends at the end of 11th grade.

“I adapted pretty easily,” Pérez says. “I missed my mom’s homemade corn tortillas and rice with shrimp, but I loved Ursuline and the Schleiers.”

The Schleier sons, Tommy and Will, initially thought their parents were crazy, but now say Jennifer is their favorite sibling. Mary Elizabeth’s soft oil portraits of Pérez decorate their home, and Pérez smiles from the family photo Christmas cards taped to

ABOVE Honduras native Jennifer Pérez ’19, spent a gap year living with SMU alumni Grady ’81 and Mary Elizabeth Schleier ’84, while preparing for college in the United States.

OPPOSITE PAGE Jennifer Pérez’s grandmother was among her family members from Honduras who attended Commencement and diploma ceremonies at SMU in May.
the refrigerator. Grady, a CPA and retired financial executive, beams with pride at Pérez’s success in her accounting studies.

For the Schleiers, having a 17-year-old student in the house meant early morning car pools again and homework at the kitchen table. But listening to Pérez also brought new understanding about the challenges of life in Central America.

"Jennifer has given us an alternative prism through which we view the world," Grady says. Pérez’s 2015 gap year in the United States paid off. While continuing to live with the Schleiers, she enrolled in community college. Her biological father is a U.S. citizen, and Pérez earned her own citizenship in 2016. She worked as a waitress to pay for community college, and sent money home to her family. After completing community college, she applied to several public universities, as well as the Schleiers’ alma mater – SMU. Grady Schleier holds a Master of Business Administration from the Cox School of Business, and Mary Elizabeth holds a Master of Fine Arts from the Meadows School of the Arts.

SMU’s offer of an Honors Transfer Scholarship, which provides half-price tuition for high-achieving community college transfer students, sealed the deal. Pérez enrolled in 2017 in SMU’s Cox School and found friends, challenges and valuable career advice.

"The classes at SMU were very challenging," Pérez says. “I almost lost my scholarship because I was embarrassed to ask for help.”

But when she did ask for help from her Cox advisor, career advisor and the Schleiers, she found her footing.

"Jennifer is purposeful and intentional," says Katherine Hearty, the Cox School of Business career advisor for accounting majors. “She has great energy.”

Pérez’s gap year stretched into five years, a college degree and a relationship that will last a lifetime.

“When we invited Jennifer to live with us, I thought she’d be here for nine months then go off to college somewhere,” Grady says. “Her relationship with us just happened naturally. Now when I think of long-term plans, I think of our family collectively – Tommy, Will and Jennifer.”

Next, Pérez plans to earn her CPA and move to an apartment to provide her younger siblings with the same American education opportunities the Schleiers provided for her. No doubt the trajectory of her life has changed dramatically.

“Grady Schleier ’81
Maria Dixon Hall welcomes everyone on campus to the table for CIQ@SMU, an innovative initiative that bridges the gap between traditional diversity training and the real-world skills and knowledge needed to manage and communicate effectively in complex cultural contexts.

The grassroots effort moves beyond what higher education traditionally labels as diversity and inclusion. CIQ@SMU was shaped by the SMU community for the SMU community. The substance draws on input provided by students, faculty and staff across the campus, formulating a unique strategy for weaving cultural intelligence into day-to-day interactions.

“Cultural intelligence is understanding that cultural identities impact how individuals think and what is important to them,” says Dixon Hall, senior advisor to the president for campus cultural intelligence initiatives.

Asking and responding to difficult or uncomfortable questions are key to the educational experience, she says. These honest conversations lead to a better understanding of many perspectives and different life experiences. And in a world where global collaborations and cross-cultural commerce drive industry and economies, equipping students to work, lead and contribute effectively in diverse environments is vital to their future success.

“When we think about cultural intelligence, it moves us beyond counting the number of different people,” Dixon Hall says. “It moves us to how do the different people talk to each other? How do they work together? How do they create together? How do they collaborate?”

Parts of the program were already in place through SMU’s Greek community, Residence Life and Student Housing, Athletics and new student and new faculty orientations. CIQ@SMU amplifies those existing efforts through coordinated curriculum and educational opportunities, including the Hidden Scripts seminars. These immersive, interactive experiences go beyond race and ethnicity to explore how generational, geographic, religious, political, gender and other factors contribute to identity and inform our language and decision making. Participants discuss how these affinities play out in collaborative work, classroom and other contexts.

“All these things come together,” Dixon Hall says. “It is me getting to know how to work with you.”
WINNING HEARTS AND MINDS

Competition is fierce for modern human attention. Alyce M. McKenzie, the Le Van Professor of Preaching and Worship in Perkins School of Theology, consulted SMU colleagues in disciplines from advertising to political science to learn strategies for reaching people’s hearts and minds with next-level preaching.

To that end, McKenzie has created “Preaching and ...” She pairs homiletics experts with other scholars for interdisciplinary workshops that offer professional insights from other fields. The project is co-sponsored by the Center for Preaching Excellence at Perkins, for which she serves as director, and Westminster John Knox Press.

At the first workshop, held in April, O. Wesley Allen, the Lois Craddock Perkins Professor of Homiletics, and Carrie La Ferle, a professor at the Temerlin Advertising Institute in Meadows School of the Arts, discussed “Preaching and the 30-Second Commercial.”

Future workshop topics include politics, neuroscience, humor and screenwriting. The plan is to interpret the workshops as a book series for preachers.

While McKenzie prepares Perkins students, she also coaches local pastors. “I’m in touch with church leaders and pastors from a variety of denominations, helping to form and lead groups of pastors dedicated to taking their preaching to the next level,” she says. “It gives me a connection with the challenges and needs for enrichment of pastors in local congregation.”

Refreshed and reimagined: Hughes-Trigg Student Center

On November 7, 1987, Homecoming Day that year, Kitty Hughes Trigg ’31 and Charles Trigg ’29 celebrated the opening of the Hughes-Trigg Student Center, built on the site where the husband and wife had met nearly 60 years earlier.

A gift from the late couple in 1985 made the building possible. After more than 30 years as the student activities and services hub, Hughes-Trigg is undergoing a much-needed interior renovation to transform the three-story building into a modern, inviting gathering space for students to socialize, study and participate in opportunities that nurture community.

Among the planned improvements: exciting design elements showcasing Mustang pride and spirit, an open floor plan, a new grand staircase and technology infrastructure improvements. A new east-side entrance will increase user convenience by creating a corridor to Fondren Library.

Hughes-Trigg is home to the SMU Student Foundation, Student Senate, Program Council and other organizations. It is often a first campus stop for prospective students and their parents. Area high school students and teachers attend the Tate Student Forums that precede the evening Tate Lecture Series programs. It serves as the main venue for new student orientation sessions, and is home to the Veterans Center, the Office of the Chaplain and Religious Life, and the Hegi Family Career Development Center.

When complete by 2021, the Hughes-Trigg Student Center will become a campus “living room,” the heart of SMU’s welcoming community.
In 2018–19, SMU welcomed an incoming class with the highest academic profile in the University’s history, expanded data-powered research initiatives and strengthened community partnerships. Donor generosity sparked many of these achievements, which continued to raise SMU’s standing among the best schools in the nation. Here are highlights of the extraordinary year.

**June 2018**
- Carolyn Covey Morris and Nigel Morris make a planned gift of $1 million. Carolyn previously served as Chair of the Corporate Communications and Public Affairs (CCPA) Advisory Board and is President of QMobius, a Dallas-based marketing and communications firm. She notifies SMU that she and her husband, Nigel Morris, have included need-based scholarships for CCPA students in their estate plans.
- A $1.25 million gift from the Hoblitzelle Foundation contributes to the Owen Arts Center transformation at the Meadows School of the Arts.
- Holly Jeffcoat, a leader in the use of technology in instruction and library services, joins SMU as dean of SMU Libraries. She oversees and leads collaborations among SMU’s DeGolyer, Fondren, Hamon and Bridwell libraries.
- SMU partners with the Dallas Regional Chamber, Accenture and the United Way of Greater Dallas in creating the **DFW Regional Innovation Study**, a strategic roadmap for accelerating the growth of North Texas’ innovation economy.

**July 2018**
- A $1 million gift from SMU parents Daniel M. Doyle, Jr. and Nicole Kudelko Doyle ’94 (right) supports SMU’s highest priorities.

**August 2018**
- The incoming Class of 2022 has the highest academic profile of any SMU entering class. Students hail from 44 states and 25 countries. It is the largest and most ethnically diverse class in SMU history. The class includes 79 first-years who are the first in their families to attend college and 11 U.S. military veterans. This class of world changers includes missionaries, organization founders and entrepreneurs.
September 2018  Rich and Mary Templeton commit $5 million to create the Templeton Endowed Research Excellence Fund for pressing research at the Lyle School.

> SMU’s National Center for Arts Research (NCAR) and the nonprofit DataArts merge to create SMU DataArts, integrating research, data and knowledge to advance the strengths and opportunities of arts and cultural organizations across the United States.

> Eric F. Hinton is named inaugural director of Dedman Law’s new Robert B. Rowling Center for Business Law and Leadership.

> Carolyn Fulgham Butcher ’62 and her husband Preston Butcher make a $1 million General University gift to be used for scholarship support for SMU students from underrepresented communities with financial need.

> SMU receives more than $1 million from the estate of Gayle David Fogelson ’57 to create the Gayle David Fogelson Endowment Fund, which provides unrestricted support for Dedman College.

OCTOBER 2018

> The Meadows Museum hosts its inaugural Masterpiece Gala, with proceeds launching an endowment fund for the Museum’s director of education position. The event is chaired by Pilar Henry, with Peggy ’72 and Carl Sewell ’66 serving as honorary chairs.


> SMU recognizes (from left) Emerging Leader Kelvin Beachum, Jr. ’10, ’12 and Distinguished Alumni Tucker S. Bridwell ’73, ’74, Pierce M. Allman ’54 and Jane Chu ’81 at the annual Distinguished Alumni Awards celebration.

> SMU Embrey Human Rights Program presents renowned Nazi hunters Beate and Serge Klarsfeld with the Triumph of the Spirit Award.
DECEMBER 2018

- Physicist and Associate Professor Jodi Cooley (right) is named a Fellow of the American Association for the Advancement of Science.

- At the December Commencement Convocation, 581 students receive doctorate, professional and baccalaureate degrees. Robert Dedman Jr. '80, '84, chair of the SMU Board of Trustees, delivers the Commencement address.

- SMU mourns the loss of Luís Martin, professor emeritus of history in Dedman College and inaugural holder of the Edmund J. and Louise W. Kahn Chair in History, who passed away on December 22, 2018.

- SMU Cox School launches its new Online MBA program, expanding access to business professionals interested in data-centric education.

- SMU remembers the late Bishop William B. Oden who served on the SMU Board of Trustees and the Perkins School faculty. The Bishop William B. and Marilyn Oden Scholarship was established when he retired in 2004 to honor Oden and his wife. He passed away on December 22, 2018.

- Perkins School receives a five-year, $1 million Lilly Endowment grant to strengthen youth ministries at churches without a full-time youth minister.

February 2019

- The SMU/LIFT team ties for the grand prize, winning $1.5 million in the Barbara Bush Foundation Adult Literacy XPRIZE competition. The team wins an additional $1 million achievement award for most effective app to help adult English language learners learn to read.

- SMU takes a giant leap forward in the rapidly shifting digital frontier with the groundbreaking of the Gerald J. Ford Hall for Research and Innovation. The new 50,000-square-foot interdisciplinary research hub will equip faculty, students and industry partners with tools and resources to collaborate, solve complex problems and power new enterprises.
MARCH 2019

> Philanthropist and civic leader Nancy Strauss Halbreich (above) is honored with the 2019 J. Erik Jonsson Ethics Award by SMU’s Cary M. Maguire Center for Ethics and Public Responsibility.

> A $2 million anonymous gift to Dedman Law’s Tsai Center for Law, Science and Innovation amplifies its profile as a leader in multidisciplinary research and scholarly debate surrounding new technologies.

> Former President George W. Bush and First Lady Laura Bush ’68 welcome a group of new U.S. citizens representing 20 countries when the George W. Bush Presidential Center hosts an official immigration naturalization ceremony.

APRIL 2019

> Jerry Bywaters Cochran, daughter of renowned Texas artist Jerry Bywaters ’27, donates more than two dozen works of art to the Meadows Museum. The gift includes four paintings by her father and additional materials that expand the Jerry Bywaters Collection on Art of the Southwest housed in SMU’s Hamon Arts Library.

> SMU postdoctoral fellow Kate Andrzejewski, with University paleontologists Dale Winkler and Louis Jacobs, identifies a new Texas dinosaur – the *Convulosaurus marri* — from fossils collected southwest of Fort Worth.

May 2019

More than 2,600 candidates from SMU’s schools and professional programs are recognized at SMU’s 104th May Commencement Weekend. Doug Parker, chairman and chief executive officer of American Airlines Group Inc. and its subsidiary, American Airlines, is the featured speaker at Commencement Convocation.

> The Maguire Energy Institute at SMU Cox School of Business honors oil industry leaders Bobby B. Lyle ’67 (left), Cary M. Maguire (seated) and Tim Leach with the L. Frank Pitts Energy Leadership Award.

> SMU remembers Forrest Gregg ’55 (right), revered Mustang football player, coach and Athletics director, who passed away on April 12, 2019.

MAY 2019

> SMU Dedman Law celebrates the 70th anniversary of its international LL.M. program established in 1949, long before the trend toward international legal studies. More than 2,000 lawyers from 100 countries have earned LL.M. or S.J.D. degrees from SMU.
Thanks to the generous support of SMU donors, 2018–19 was an incredible year of achievement. Alumni, parents, faculty, staff, students, friends and organizations invested in work that created substantial opportunities for students and faculty and made significant impacts in every field.
Thank you for a record-breaking year

Your generosity soared in 2018-19, making it the top year of giving in SMU history. The impact of your unprecedented support reverberated across the Hilltop as it powered scholarships, research, faculty excellence and campus improvements.

$118,866,212
All dollars raised

Operating
$52,619,733
- $9,978,179 Campus experience
- $12,785,684 General university
- $29,855,870 Academic support

Endowment
$25,661,478
- $15,221,630 Academic support
- $10,031,974 General university

Capital
$40,585,001
- $18,018,490 General University
- $12,265,232 Academic support
- $10,301,279 Campus experience
PONY POWER

Strengthening the Stampede

*Pony Power* is a three-year initiative to increase current-use support to SMU.

**$52.6M**

Raised in 2018–19

**15,000+**

Donors supported *Pony Power* in FY19

### 3-YEAR GOAL PROGRESS

- **$52.6M** Total amount raised in year two
- **$110M** Total amount raised at the end of year two
- **$150M GOAL**
- **1,100+** SMU funds supported by current-use giving

**$16.5M**

Amount awarded in scholarships in FY19

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**4,349** President’s Associates members

**15,566** Hilltop Society members

Nearly **10,476** have given for 10 or more years

For complete lists of President’s Associates and Hilltop Society members, visit [smu.edu/annualreport](http://smu.edu/annualreport)
Unbridled Generosity

We thank these donors who made gifts or commitments of $100,000 or more from June 1, 2018, through May 31, 2019.

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Harlan R. Hill
Rex Ann S. Hill
Donna B. Hines
William M. Hines
Billie R. Holman
Denny R. Holman
Heather R. Holman
Armour R. Holman
Irina Huemiller
Thomas L. Huemiller
Flip Huffard
Kim Hufard
Mark D. Hughston
Marla Hughston
Catherine S. Hunnewell
Willard P. Hunnewell
Janet S. Hunt
William E. Hunt
David S. Huntley
G. Ellison Hurt
Laura L. Hurt
Suzanne S. Hutchison
William L. Hutchison
Marsha M. Innes
William C. Innes
Gwen S. Irwin
Richard K. Irwin
Donna K. Isom
Wendell P. Isom
Jeffrey B. Johns
Barry D. Johnson
Susanna Y. Johnson
James M. Johnston
Suzanne S. Johnston
Joye M. Jones
Scott J. Jones
Katherine C. Juett
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Fehmi Karahan
Carrie M. Katigan
Steven M. Katigan
Stanford M. Kaufman
David N. Kelleher

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Courtney C. Richey
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Mark H. Prothro
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Dianne Y. Priddy
Benjamin B. Price
Joni G. Powers
James R. Pitts
Jon C. Piot
Alden G. Pinnell
Jane H. Pierce
Charles C. Pierce
Jane H. Pierce
Maryanne Piila-Frodsham
Alden G. Pinnell
Jon C. Piot
Susan I. Piot
Faith A. Pitts
James R. Pitts
Michael G. Polley
Joni G. Powers
Timothy E. Powers
Benjamin B. Price
Madeline M. Price
Dianne Y. Priddy
Hervey A. Priddy
Dianne C. Prothro
Mark H. Prothro
Alexandra G. Pruner
David R. Pruner
Elizabeth H. Quigley
L. Matthew Quigley
Laura L. Rahlf's
Thomas F. Rahlf's
Brian Rawson
Betty S. Regard
Melissa M. Reiff
Ronald E. Reiff
Courtney C. Richey
Trice R. Richey
Evahyn E. Richter†
Laura F. Riddle
Paul N. Riddle
Jane M. Rimer
Kirk L. Rimer
James Y. Robb
Susan G. Robb
Robyn R. Roberts
Russell T. Roberts
Debra S. Robinson
Rowland K. Robinson
Nancy C. Rogers
Richard R. Rogers
Deedie P. Rose
Ruth F. Rosenberg
Stephen P. Rosenberg
Louise M. Rosenfeld
Cristi A. Ryan
Kevin J. Ryan
James R. Sackett
Marcellene W. Sands
Stephen H. Sands
Lynn Schedler
Robert E. Schleder
Myrna D. Schlegel
Robert J. Schlegel
Amy Schmid
Jeffrey R. Schmid
Frank E. Schmiitz
Hilary E. Schmitz
Ann H. Scott
Richard L. Scott
Frederic S. Scripps
Niel F. Shank
Gordon M. Shapiro
Mary B. Shapiro
Joel M. Shepherd
Patricia A. Shepherd
Christine M. Shively Strader
Carolyn G. Shiverick
William T. Shiverick
Brenda E. Shute
James C. Shute
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Richard A. Simon
Lisa B. Singleton
Marvin B. Singleton
Abigail A. Sinwell
Andrew E. Sinwell
Janet K. Slater
Jon E. Slater
Alison W. Small
James R. Small
Clay G. Small
Ellen Small
R. James Smith
Dori H. Smith
James E. Smith
Amie W. Smith
Charles A. Smith
Joan E. Smith
Richard F. Smith
Stewart A. Smith
Thalia G. Smith
Al Sorrels
Holden Spahn
Claire W. Spahn
Leslie M. Sprague
J. A. Sprague
Eric L. Steinfeldt
Kimberly R. Steinfeldt
Bruce Sternberg
Bethany L. Stewart
John-Michael Stewart
Steven B. Stokdyk
Tori A. Stokdyk
Natalie G. Stollenwerck
Tom J. Stollenwerck
Richard H. Strader
Lindsey A. Strawn
Ryan F. Strawn
Matthew E. Strickland
Michael G. Sullivan
Sandra F. Sullivan
Reuel A. Sutton
Taryn K. Sutton
Charles D. Sweeney
Sherry Sweeney
Luann M. Sweet
Rebecca E. Szec
Richard J. Szec
Mary C. Tabor
Mike M. Tabor
Glenna H. Taite
Ralph E. Taite
Mary A. Talley
Nenetta C. Tatum
Stephen L. Tatum
Adam K. Tauzel
Jennifer R. Tauzel
Doris C. Teplitz
Beth Theoele
Chuck Theoele
Guy R. Thomas
Lyn Thomas
Ray M. Thompson
Jillian B. Thomsen
Norman W. Thomsen
Donald D. Trekkel
Theresa L. Trekkel
Richard C. Turner
Sonja A. Turner
Ryan A. Turner
Whitney A. Turner
Kay A. Turney
William H. Turney
George M. Underwood
Priscilla H. Underwood
Barry K. Vandevier
Michelle B. Vandevier
Benjamin D. Velvin
Dee D. Velvin
Walter Virden
Glenn B. Voss
Suzanne G. Voss
Angela K. Wallander
William L. Wallander
Don Wallunas
Julie Wallunas
Cynthia B. Ward
Paul J. Ward
William J. Ware
Heather H. Washburne
Ray W. Washburne
Robert L. G. Watson
Patricia Weber
William P. Weber
Diane K. Weeks
Robert C. Weeks
Beverly L. Weiser
Jeffrey M. Weiser
Duncan M. White
Kelley S. White
Alan B. White
King R. White
Lee Ann D. White
Nicole H. White
James K. Wicklund
Kaari-Ana M. Wicklund
John D. Williamson
Robert V. Williamson
Claude R. Wilson
Emillyn Wilson
Robert A. Wilson
Susan C. Wilson
Craig H. Wilson
Lindsay E. Wilson
J. D. Wimberly
Cathryn L. Withrow
James M. Wolff
Lisa C. Wolff
Angela L. Wommack
Kathleen J. Wood
William M. Wood
Susan F. Woodall
William M. Woodall
Allison Wortley
Michael J. Wortley
Kimberly J. Yamanouchi
Frank J. Yeager
Kay P. Yeager
Barbara D. Young
Stephen F. Young
Alexander R. Young
Leigh A. Young

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C. Thomas Abbott
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Tara M. Abraham
Deborah A. Ackerman
Josephine M. Adair
Scott L. Adair
Elizabeth M. Adler
Edward F. Ahnert
Lisa C. Ahnert
Gloria D. Akin
Ted M. Akin
Marion C. Alexander
William H. Alexander
Lawson C. Allen
Mary L. Allen
Jennifer B. Allen
Mark S. Allen
William Fred Alsup
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Laura G. Amberson
Elizabeth A. Ammerman
Mark A. Ammerman
Janice Andersen
Mark E. Anderson
Mary Eileen F. Anderson
John B. Anderson
Nancy S. Anderson
Lisa K. Anderson
William G. Anderson
Carole C. Aponte
Philip J. Aponte
Marcia Asch
Catherine Awtrey
Ingrid P. Axell
Jeffrey M. Axell
Jennifer J. Bailey
Donald W. Baker
Tammy K. Baker
Heather M. Balestri
Ray A. Balestri
Charles W. Balthrope
Melissa C. Balthrope
Sue H. Balthrope
William D. Balthrope
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William M. Banister
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Melissa Barbanell
Ann S. Barbier-Mueller
J. G. Barbier-Mueller
Jo-Ann C. Barfield
Walter L. Barfield
Leisa A. Barger
Ron K. Barger
Buckley W. Barlow
Carol B. Barlow
Delores G. Barzune
Lawrence S. Barzune
Patricia S. Beall
Joseph G. Beard
Sherry H. Beard
Meredith M. Bebee
William K. Bebee

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Anna C. Bednar
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Robert H. Bennett
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Yasmin Bhatia
Heidi B. Binet
Todd M. Binet
Alice R. Bixby
Robert P. Bixby
Frederick R. Bjorck
Meredith W. Bjorck
Helen D. Bliss
James V. Bliss
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Christy Blumenfeld
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Lisa E. Bonadelle
Douglas Bond
Stefanie A. Bond
James R. Borders
Sarah J. Borders
Bruce D. Bower
Susan E. Bower
Betsy H. Bradley
David A. Bradley
Peggy B. Braecklein
Pedie O. Bramblett
Peggy B. Braecklein
Allison L. Brandt
Ellen M. Dalbo
Addison W. Cutter
W. Allen Custard
Ruth Mason S. Custard
William R. Crown
Stacie S. Crown
Robert N. Crow
Itzel G. Crow
Betsy Crousen
John D. Criss
William S. Creekmuir
Frances O. Creekmuir
William S. Creekmuir
John D. Criss
Betsy Crousen
Guinn Crousen
Itzel G. Crow
Robert N. Crow
Stacie S. Crown
William R. Crown
Frances Cudjoe-Waters
Ruth Mason S. Custard
W. Allen Custard
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Ellen M. Dalbo
Neil Carvell
Lo B. Cassidy
Cari A. Castaneda
Emelio E. Castaneda
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Didra Chavez
Randall G. Chavez
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Robert A. Clyde
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Richard H. Coe
Lisette N. Coen
Paul E. Coggins
Stewart C. Cohen
Laurence Cole
Ana M. Collins
Paul J. Collins
Janie S. Conner
Anne B. Cook
Sam B. Cook
Ashley L. Cook
Ray L. Cook
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William L. Cornog
Leo F. Corrigan
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Kristin B. Cousins
Evelyn Cox
Thomas H. Cozzolino
Christopher D. Cramer
Maureen C. Cramer
Angela Crates
John M. Crates
Frances O. Creekmuir
William S. Creekmuir
John D. Criss
Betsy Crousen
Guinn Crousen
Itzel G. Crow
Robert N. Crow
Stacie S. Crown
William R. Crown
Frances Cudjoe-Waters
Ruth Mason S. Custard
W. Allen Custard
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Terry L. Dallas
Beverly A. Dannis
Charles G. Dannis
Gregory J. Danz
Sara Davis
Stacey W. Davis
Diane De La Begassiere
Dilara Deal
Stanley A. Deal
George R. Dean
Shelley Dean
Elizabeth R. del Monte
Richard del Monte
Darlene W. DeLee
E. Larry Delzell
Paula C. Delzell
Amanda Dempsey
Jay R. Dempsey
Jason B. Devening
Kara Devening
Julie H. Diaz
Manuel A. Diaz
James B. Dillavou
Abha S. Divine
James S. Divine
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Barbara Dogger
Andrea M. Dorgan
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Douglas E. Dormer
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Phillip W. Duncan
Eliza Duncan
John H. Duncan
Deborah Dunlap
William C. Dunlap
David R. Dunnigan
George D. Edwards
Susan B. Edwards
Matha F. Edwards
Thomas M. Edwards
Kathleen Eidbo
PAUL H. EIDBO
Elizabeth Eisenman
Richard D. Eisenman
Ashley Elsey
Kim Elting
George A. Engelland
Nancy H. Engelland
Robin G. Esserman
Sander L. Esserman
Eric H. Everett
Wendy M. Everett
Larry R. Faulkner
Mary Ann J. Faulkner
Christine Fee
Kevin Fee
Alan D. Feld
Anne S. Feld
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Laura A. Finley
Bill Fisher
Andersen C. Fisher
Osa G. Fisher
Melissa R. Fisher
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Sharon Lee M. Fjordbak
Michael D. Flores
Olamaie G. Fotasek
Randall S. Fotasek
Creed L. Ford
Sandra W. Ford
John R. Ford
Nita C. Ford
Julia P. Forrester Rogers
Jonathan G. Frank
Margie A. Frank
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Clara T. Franke
Cookie K. Frazier
Richard D. Frazier
Charles C. Frederiksen
Regina L. Frederiksen
Charles P. Fredrick
Joy A. Fredrick
John R. Frymark
Tamara Frymark
Mark A. Fuqua
Mary A. Gaetjen
Scott G. Gaetjen
Linda L. Gardner
Brill A. Garrett
Jason C. Garrett
Nicholas A. Gaspard
Cathy Gebhard
William Gebhard
Barbara S. Geer
Jason W. Geer
Deborah O. Gibbins
Robbin C. Gibbins
Amy B. Gillespie
Keith E. Gillespie
Jeannette Goodman
John C. Goodman
Bella D. Goren
Garry L. Goren
Joan Gosnell
Michael A. Graceffo
David A. Gravelle
Linda L. Gravelle
Deric Gray
Holly H. Greer
Randolph P. Green
Susan S. Green
Tommy L. Green
Jery L. Griffin
Jeri D. Grunnah
Robert J. Grunnah
Alisha M. Gummer
Christopher S. Gummer
Sandra C. Haack
William R. Haack
Steven A. Haley
Susan E. Haley
Ann Marie T. Hamilton
Gordon H. Hamilton
Jill R. Hance
Roy L. Hance
Gene D. Hanson
Jody V. Hanson
Thomas J. Hardcastle
Tracy L. Harker
Howell D. Harrallson
Nancy L. Harrallson
Charles C. Harris
Tiffany D. Harris
Katherine K. Harris
Berkeley Harrison
Kristin T. Harrison
Dennis Harrison
Susan E. Harrison
Cynthia F. Harvey
Dean A. Harvey
Debra Y. Hatch
Richard J. Hatch
Thomas P. Hawk
John A. Hay
Leigh H. Hay
Sally E. Hayward
William D. Hayward
John J. Hegi
Sharon J. Hegi
Judith Helmle Shaw
Janie H. Henderson
Walter T. Henderson
Edward J. Henry
Jennifer Y. Henry
Kyle A. Henry
Stephanie Hilbun
Thomas E. Hilbun
Craig C. Hill
Robin Hill
Alan D. Hinson
Lisa A. Hinson
Hollee N. Hirzel
Zachary S. Hirzel
Michael H. Hites
Suzanne M. Hites
Abigail S. Hoak-Morton
Linda A. Holbrook
Aaron P. Hollander
Susan Hollander
Amy J. Hollingsworth
John T. Hollingsworth
William T. Holt
Walter E. Homan
Laura Homan
Walter E. Homan
Courtney C. Hopson
Robert M. Hopson
† deceased
Edmond J. Been
Edward M. Behnken
Linda L. Behnken
Daniel L. Beldy
Erin L. Beldy
Andrew R. Bell
Roger Bell
Nina V. Bell
Guy J. Bellaver
Glen A. Bellinger
Patricia Bellinger
Barbara L. Benac
William P. Benac
Allison A. Benners
Frederick H. Benners
Kenneth E. Benson
Carol J. Biondo
Ryan L. Binkley
Karen K. Billups
Ryan T. Berube
Mark H. Brookshire
Robert J. Brooks
Patricia C. Brooks
James E. Brooks
Brad Brooks
James E. Brooks
Patricia C. Brooks
Robert J. Brooks
Mark H. Brookshire
Paula Brookshire
Camille B. Brotze
Wayne A. Brotze
David F. Brown
Janna M. Brown
Mary Kathleen Brown
Matthew J. Brown
Edwina M. Brown
Herbert L. Brown
Francine R. Brown
Joe J. Brown
Richard S. Brown
Sandra A. Brown
Elizabeth F. Bruno
John M. Bruno
Margaret B. Brutocao
Roberto G. Brutocao
James N. Bryan
Kimberly C. Bryan
J. D. Buchanan
Robert A. Buckner
Catherine A. Buckner
Bobby E. Buddendorf†
Susan S. Buddendorf
Linda C. Buford
Peter A. Buhelos
Tina M. Buhelos
David A. Bunch
Eric C. Bunting
Rebecca L. Bunting
Dexter E. Burger
Donald A. Burgio
Jeanine Burleson
Mark Burleson
Alex Burmeister
Russell E. Burnett
Sharon E. Burnett
Helen T. Burt
Prentiss C. Burt
Dan Busbee
Pamela H. Busbee
Donna B. Buster
Edwin R. Buster
Richie L. Butler
Deborah A. Butler
Jesse P. Butler
Charles C. Butt
Don R. Bynes
Georgia S. Byrnes
Charles R. Cagle
Donna Cagle
R. W. Calloway
Gaylia G. Campbell
Paul J. Campbell
Jane Campbell
David J. Campisi
Scott J. Canfield
Joann I. Cannata
Vincent A. Cannata
Anthony B. Cantrell
Judith A. Cantrell
Thomas H. Cantrill
Carlos A. Carpio
Ann F. Carruth
David Carruth
Andrew M. Cartly
Minnie A. Caruth
William (Bill) W. Caruth
Amanda M. Cejka
Brian E. Cejka
Cheryl Chantalis
Samuel J. Chantalis
Dolores J. Chapman
Phil Chapman
Robert T. Chapman
Vicki L. Chapman
Deanna J. Charles
Richard A. Charles
Charles E. Cheever
Regina Cheever
Li Chen
Sheng Chen
Dewayne E. Chitwood
Virginia D. Chitwood
Josephine D. Choate
Kyle W. Choate
Mark P. Choate
Marc P. Christensen
Seema G. Christensen
Filamena Christopher
John B. Christopher
Natalie Chu
Wilson Chu
Rose Jane Chu
Mary Cynthia D. Church
William H. Church
Christopher A. Claiborne
Joan L. Clark
Laura Y. Clark
Mark A. Clark
Gail B. Clark
Robert H. Clark
Andrew L. Clavenna
Phillip G. Clayton
Kathryn C. Clayton
Rick L. Ciemmensen
Norma Jean Cleveland
Barbara H. Clifton
James R. Clifton
Darin S. Cline
Cleveland G. Clinton
Rita H. Clinton
Alice G. Coder
Anne T. Cody
Claude C. Cody
Richard W. Coffman
Leland L. Coggan
Patricia A. Coggan
Carole Gene Cohen
Howard S. Cohen
Pam F. Cohen
Robert T. Cohen
Katherine M. Coker
Key Coker
Laura A. Cole
Larry Cole
Brandon C. Coleman
Mary Kay O. Coleman
George W. Coleman
Jean W. Coleman
Michelle Collins
Peter G. Collins
Anita A. Conner
Terry W. Conner
John M. Connolly
Mary P. Connolly
Chadwick B. Cook
Christine A. Cook
Christopher T. Cook
H. David Cook
Penny T. Cook
Julie N. Cooley
Ryan L. Cooley
Carl W. Cooper
Catherine A. Cooper
April Cooper
Kelly R. Coover
Marilin E. Copeland
Charles A. Corbett
Wendy J. Corbett
Janet R. Corber
William D. Corder
Elizabeth P. Cordia
Louis J. Cordia
Catherine S. Corey
Michael W. Corey
Amy C. P. Corley
Michael C. Corley
Rufus P. Cormier
Yvonne C. Cormier
Tammy G. Coselli
Alexander F. Cothran
Virginia P. Cothran
Mark A. Coutaz
Stephanie Coultas
Edward O. Coulta
Wanda J. Coulta
Jack E. Counts
Joseph S. Craft
Tiffany S. Craft
Jeffrey B. Craig
Guy R. Crane
Katherine D. Crane
Kristin B. Craver
Michael D. Craver
Mary Anne S. Cree
Jason L. Creel
Pamela B. Creel
John W. Croft
Kathryn J. Croft
Donald M. Crook
Barry F. Crossman
Nancy F. Crossman
Michael M. Crow
Catherine S. Cuellar
Lucky F. Cullum
Robert B. Cullum
Lee B. Cullum
Jeanneine D. D’Addario
Thomas A. D’Addario
Rakesh Dahiya
Tiffiny C. Dahiya
Amanda C. Dake
Robert P. Dalton
Stacy T. Dalton
Barbara J. Daniel
Jason L. Danielson
Barbara S. Daseke

† deceased
Gayle K. Hamilton
George M. Hamilton
Gloria Hamilton
Robert A. Hamilton
Beverly K. Hammond
Gary A. Hammond
Meredith L. Hampton
Timothy J. Hampton
Jonathon K. Hance
Lydia C. Hance
Heather J. Hankamer
Karen R. Hanks
Thomas O. Hanks
Lynn Hanks
Michael W. Hanks
Caroline A. Hansing
Richard L. Hansing
Aisha Haque
Tisha R. Hardcastle
William R. Hardcastle
Joe Hardt
Brenda S. Hargett
Joe A. Hargett
Theresa A. Harmon
Timothy B. Harmon
John F. Harper
Laurie S. Harper
Jacqueline L. Harrington
Timothy R. Harrington
Ann R. Harris
Bolaji O. Harris
James B. Harris
Stephen K. Harris
David E. Harrison
Donald L. Harrison
Gay S. Harrison
Lara W. Harrison
Stephen M. Harrison
Tricia B. Harrison
Fred C. Hartnett
Nancy M. Hartnett
C. R. Hasley
Sharon E. Hasley
Amy Hathorne
Scott A. Hathorne
Patrick Haugh
Dolores D. Hawkins-Epstein
Charles M. Hawn
Collyn S. Hawn
Douglas D. Hawthorne
Martha F. Hawthorne
Jill L. Haynie
John Z. Hecker
Jane K. Hedges
Elizabeth P. Hedges
Howard P. Hedges
Marcy C. Helfand
Jennifer A. Henderson
Julie Henderson
Lewis C. Henderson
Ryan H. Henderson
John R. Henneberger
Judith H. Henneberger
Edward J. Henry
Beverly Y. Herrscher
Richard F. Herrscher
Mona S. Hersh-Cochran
David M. Hesson
Shannon S. Hession
Jason M. Hicks
Claude R. Hines
Dana Sue H. Hines
Eric W. Hines
Tamara M. Hines
William H. Hines
Becky Ho
John Ho
Laurie Hodges
W. Gregory Hodges
Kevin P. Hofeditz
Patricia H. Hofeditz
David L. Hoffmann
Heather Hoffmann
Amanda M. Hogan
William J. Hogan
Forrest E. Hoglund
Sally R. Hoglund
Janet D. Hogstrom
Kenneth R. Hogstrom
William H. Holden
Sydney A. Holder
Mark C. Holland
Amy B. Hollett
William S. Hollett
Lauren W. Hollis
William B. Hollis
Houston E. Holmes
Sally C. Holmes
Theodore H. Holt
Collin C. Holz
Tason J. Holz
Michael L. Hood
Sylvia S. Hood
Russ L. Hooper
Monica N. Hopkins
Newton Hopkins
Melvin E. Horton
Sue Hostetter
Cay F. House
Nolan G. House
Mark S. Howard
Robin P. Howard
Carol J. Howe
Douglas F. Howe
Susan M. Howe
Mark A. Howe
John M. Howell
Virginia H. Howell
Rodney Howerton
Teri E. Howerton
John R. Howie
Susan S. Hudson
William M. Hudson
Frieda Hudspeth
John R. Hudspeth
Marian Huey
Ward L. Huey
Carrie L. Huff
Ray Hughel
Beatrice R. Humann
Walter J. Humann
Debbie A. Humphries
Lynn W. Humphries
Brittany J. Hunt
Nelson H. Hunt
Joan F. Hunt
Karen S. Hunt
Larry P. Hunt
Rebecca Hurley
Betsy W. Hurst
Robert C. Hurst
David C. Hurst
RayAnn H. Hurst
Charles R. Hutchens
Susan A. Hutchens
Clifton T. Hutchinson
Elizabeth W. Hutchinson
Louise Huyck
Timothy R. Huyck
Franklin H. Hytken
Margery E. Iliria
Nancy D. Illmer
Richard A. Illmer
Connie H. Impelman
Gerry W. Impelman
Elizabeth Ingram
James L. Irish
Sue O. Irish
Margaret A. Ismon
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Charles R. Jackson
Gerald L. Jackson
Ann T. Jackson
Christian S. Jackson
Kirby H. Jackson
Miley Jackson
David J. Jacobs
Chester T. Jacobs
David M. Jacobs
Bonnie F. Jacobs
Louis L. Jacobs
Patsy J. Jacobs
William H. Jacobs
Joe D. Jacobson
Amanda S. Jaffa
Richard D. Jaffa
Mary M. Jalonick
Stephen R. James
Ann Jeffcoat
Andrew M. Jessen
Lena S. Jessen
Thomas M. Jiede
Valerie C. Jiede
Craig G. Johnson
Craig Johnson
Dana H. Johnson
Allison B. Johnson
Ann H. Johnson
Galen G. Johnson
Robert A. Johnson
Dane K. Johnson
Jennifer B. Johnston
Kenneth C. Johnston
David B. Jones
Rosemary L. Jones
Walter P. Jones
Jeffrey C. Jones
Mignon S. Jones
Stuart A. Jones
Mary J. Jones
Ralph Jones
Craig A. Jorash
Gina K. Jorash
Darrell E. Jordan
Janey G. Jordan
Hanz Jorgensen
Heather A. Jorgensen
Karen F. Josal
Lance K. Josal
David B. Kahn
Nicole Y. Kapiotis
Sheila S. Kaplan
Herbert E. Karren
Evan C. Kastner
Katherine H. Kastner
Glenn J. Katelein
Tracy D. Katelein
Dee Keever
Robert L. Keever
Carole P. Keiffer
Lester J. Kelihier
Margaret C. Keliber
Alexis D. Kelly
David P. Kelly
Reed Kelso
David E. Kelnner
Larisa J. Kelnner
Charles M. Kendall
Lisa A. Kendall
Keith Kendrick
April N. Kennedy
Robert W. Kennedy
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Tish S. Key
Marjan N. Khazra
Moojan Khazra
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Mary M. Faulkner
Quentin Faulkner
Larry R. Faulkner
Mary Ann J. Faulkner
Robert L. Faust
Donald P. Fay
Patricia W. Fay
Anne S. Feld
Claudia Feldman
Carol Fellows
Sandra L. Fennema
Kenneth C. Fernandez
Lauri Fernandez
Robert A. Ferree
Eric F. Fess
Patricia L. Fess
George A. Filak
George A. Finley
Phyllis Finley
Kay G. Fiske
Lee M. Fiske
Robert W. Fiske
Dan L. Flanagan
Iva C. Fleck
Susan G. Fleming
Kathryn K. Floca
Theodore F. Floca
Ellen H. Flowers
Paul W. Flowers
J. K. Flynn
Kathleen S. Flynn
Gayle D. Fogelson†
Patricia M. Folkorth
R. Steve Folsom
Sharon M. Folsom
Ann J. Fozl
Jarvis W. Ford
Gerald J. Ford
John R. Ford
Kelli O. Ford
Nita C. Ford
Mack D. Forrester
Julia P. Forrester Rogers
Margaret Forte
Wesley E. Forte
Jane Fortenberry
Craig A. Fortune
Janet T. Fortune
Carol Foster
Charlotte N. Foster
John H. Foster
Thomas E. Foster
Diane Fouest
Joseph A. Fowler
Monina C. Fowler
Donna M. Fowikes
Jeffrey B. Fowikes
Judith H. Foxman
Ronald A. Foxman
June M. Francis
Kristi S. Francis
Louis D. Francis
William D. Francis
Melissa Franklin
Melvin R. Franklin
Gary W. Frederick
Charles P. Fredrick
Joy A. Fredrick
Gary R. Fritzsche
Elizabeth S. Fugard
John R. Fugard
Deborah A. Fuller
Roger W. Fullington
James R. Fulton
Loretta M. Fulton
Victor P. Furnish
Jeffrey L. Futter
Susan S. Futter
Mary W. Gaertner
Theodore H. Gaertner
Robert I. Galatas
Shirley H. Galatas
George Z. Galloway
Lien D. Galloway
Bruce H. Gardiner
Linda Gardiner
Douglas C. Gardner
Kelly H. Gardner
Dorothy J. Garland
William C. Garlow
Joan E. Garrett
Robert Garrett
Dawn H. Garrison
John C. Garvey
Helen M. Gaudin
John R. Gealy
Elizabeth B. Gentry
Fran George
Gene George
Karen O. George
Larry D. George
Kathleen A. Gerrits-Leyden
Linda H. Gibbons
James A. Gibbs
Judith A. Gibbs
Mary A. Gibner
Rex H. Gibson
Bill D. Gillentine
Marilyn G. Gillentine
James A. Gilligan
Julie J. Gilligan
William E. Gipson
L. H. Gissel
Joanne K. Glaros
William P. Glaros
Myra B. Glass
James A. Glasscock
Lois R. Glasscock
Robert M. Glaze
Jarrod A. Glazer
David W. Gleeson
Sharon K. Gleeson
James E. Glynn
Alan N. Gnotti
Deborah H. Gnotti
Bill J. Goforth
Brenda L. Goforth
Bob J. Golden
Marla Golden
Juanita C. Gomez
Roberto L. Gomez
Glenn N. Gonzalez
Marjorie Ann Gonzalez
Dianne D. Goode
Loraine F. Goodman
Walter F. Goodman
Carolyn L. Goodwin
Diane Goodwin
Michael K. Goodwin
Donna Goodwin
John W. Goodwin
Coleen M. Gorman
Joseph T. Gorman
Kara Goss
Randall G. Goss
Robert Gotovac
Peter R. Guttliel
Alan B. Govenar
Clare G. Grable
Jerry L. Grable
James P. Graham
Pamela L. Graham
Darby L. Grande
Johannes Grande
Joseph M. Grant
Sheila P. Grant
David A. Gravelle
Linda L. Gravelle
Priscilla D. Gravelly
Warren L. Gravelly
Corinna B. Graves
Greg C. Graves
Jacquelyn H. Graves
Frances H. Green
Larry W. Green
Dianne W. Green
Eric C. Green
William L. Green
Katherine A. Green-Hammond
Robert B. Greenwood
Sharon L. Greenwood
Barbara Gregory
Keith Gregory
Connie Grenley
Henry W. Grenley
Louise H. Gresham
Thomas G. Gresham
Barbara G. Grieser
Michael D. Griffin
Susan A. Griffin
Jerry L. Griffin
James L. Grisham
Judy J. Grisham
Sharon M. Groves
Julia S. Grumbles
William H. Grumbles
Jeri D. Grunnah
Robert J. Grunnah
Gabrielle B. Gruschus
Charlotte L. Guffey
William R. Guffey
Jo C. Guiltard
John R. Guiltard
George H. Gunn
Rebecca R. Gunn
Jean A. Haab
Kurt A. Haab
Sandra C. Haack
William R. Haack
Nancy A. Haayen
Patricia H. Haayen
Peter W. Haayen
Richard J. Haayen
John M. Haley
Margaret (Margie) J. Haley
Robert W. Haley
Stephanie K. Haley
Steven A. Haley
Susan E. Haley
Charles W. Hall
Mary Louise W. Hall
Cheryl L. Hall
David M. Hall
Dawn R. Hall
Jody D. Hall
John A. Hall
Lucy Ann Hall
Debra Hamlett
Kenneth M. Hamlett
Ralph C. Hamm
Gloria S. Hammack
Ann M. Hammond
Lee R. Hammond
Lester H. Hammond
Bevverly K. Hammond
Gary A. Hammond
Lynn Hanks
William R. Hanks
Betty C. Hanson
Kenneth Hanson
Gene D. Hanson
Jody V. Hanson
Karen Harlan
William W. Harlan
Gary D. Harms
Michael E. Harper
Howell D. Harrisson
Nancy L. Harrisson
Florence C. Harrington
Glenneth A. Harrington
† deceased
Henry J. Lischer
Mary Jane Avon Linn
Dan M. Linn
Steven J. Lindley
Shelli M. Lindley
Edmund M. Lesko
Stephen A. Lerer
Jane S. Lerer
Richard E. Lentz
Marjory G. LaGronne
Stephen A. Lally
S. R. LeMay
Nancy K. LeMay
Carol Ann E. Maggiotto
Jack R. McBrayer
Susan G. McAlister
Jack R. McBrayer
Sandra B. Mebus
Jeffrey B. Moore
Tricia B. Michaelson
Frances M. Micka
Harriet E. Miers
Carolyn D. Miller
Herbert L. Miller
Stephen P. Miller
Buddy Miller
Carolyn L. Miller
David B. Miller
Marsha L. Miller
Mary Lee F. Miller
Billy D. Mills
Margaret G. Mills
Roger L. Mills
Herschel E. Milner
Judy K. Milner
Cheryl G. Miltenberger
Henry J. Miltenberger
Harvey R. Mitchell
Joyce L. Mitchell
Horace A. Mitchell
Christopher S. Moen
Leanna L. Moen
Paulette M. Moen
Timothy F. Moen
Marlyn C. Moffett
Paul L. Moffett
Lawrence D. Monaco
Sharon A. Monaco
Jane S. Monell
Carolyn P. Monk
Robert C. Monk
Anne M. Monning
W. B. Monning
D. R. Montgomery
Michael E. Montgomery
Vickie M. Montgomery
Vinette H. Montgomery
Catherine Moon
R. B. Moon
Christine E. Moore
Dorothy H. Moore
Jennifer B. Moore
Jerry M. Moore
Portia B. Moore
Randle T. Moore
Samuel M. Moore
Thomas J. Moore
Tomlin W. Moore
Dawn E. Moore
Edward W. Moore
Elizabeth G. Moore
Josephine Anne (JoAnne) B. Moore
Robert A. Moore
Steven D. Moore
Philip B. Moran
Vicki Moran
Fines Moreno
Myriam G. Moreno
† deceased
Dorothy C. Torbert
J. D. Tracy
Jerre W. Tracy
John S. Trahan
Jann R. Treadwell
John A. Treadwell
David R. Triplehorn
Trude A. Tsujimoto
Carolyn S. Tunnell
Linda C. Tunnell
Nelson R. Tunnell
John L. Turner†
Bruce E. Turner
Kay A. Turney
William H. Turney
Christine M. Underwood
David M. Underwood
George M. Underwood
Priscilla H. Underwood
John T. Unger
Betty E. Ungerman
Steve A. Ungerman
Unknown Donor
Robert G. Van Horn
Susan G. Van Horn
Grace A. Vanderpool
Travis E. Vanderpool
Mimi B. Vanderstraaten
William H. Vanderstraaten
Dorothy W. Vaughan
Benjamin D. Velvin
Dee D. Velvin
C. R. Venable
Katherine J. Venable
Ralph E. Ver Steeg
Rebecca L. Ver Steeg
Mary Vernon
Stephan K. Vernon
Barbara T. Vestal
Nelson C. Vestal
Rona A. Vickers
Carolyn A. Virden
Phllip H. Virden
Walter Virden
Cheryl W. Vogel
Kevin Vogel
Karen Von Der Bruegge
Karen S. Wade
Paul D. Wade
Bobby J. Wadsworth
Patty L. Wadsworth
Gordon P. Wagner
Paula Wagner
James B. Walburg
Sandra Walburg
David C. Waldrep
Kathryn K. Waldrep
Allister M. Waldrop
Ruth R. Waldrop
Cynthia B. Walker
Cynthia L. Walker
Johnny Walker
William H. Walker
John P. Walker
Marilyn K. Walker
Jean D. Wallace
James H. Wallenstein
Marcia Wallenstein
Carolyn H. Walton
Katherine H. Ware
Richard Ware
Hugh M. Warren
Gay S. Warren
James F. Warren
Robert E. Warren
Evy Kay R. Washburn
Richards P. Washburn
Jenner H. Waters
Steven A. Waters
Anthony A. Watson
Betty J. Watson
Ann C. Watts
Charles R. Watts
Celia A. Weaver
Cynthia B. Weaver
Jerry A. Weaver
Keith C. Weaver
Rebecca C. Weaver
Gary B. Weaver
Gary A. Weber
Emily W. Weems
Lovett H. Weems
Marion L. Weir
Thomas E. Weir
Margaret Weisbruch
W. D. Weisbruch
Debra Welch
Gordon R. Welch
Kathy J. Welch
Dennis A. Weltman
Kittredge Werlein
West Gay Kilien
Jane A. Wetzal
Charlotte T. Whaley
John G. Whaley
Wendy H. Whaley
David L. Whisenant
Paula W. Whisenant
Angela P. White
Claudine White
Mark D. White
Mary E. White
Orlie H. White
Susan White
Terry A. White
Duncan M. White
J. Richard White
Johnelle White
Kelley S. White
Leland B. White
Monica H. White
David M. Whitfield
Valerie V. Whitfield
Douglas E. Whiteley
Sherry C. Whiteley
Barbara F. Wiggins
Harvey W. Wiggins
Tracy Wiggins
Julie A. Wiksten
Claud Kern Wildenthal
Margaret D. Wildenthal
Brian H. Wildes
Marcella K. Wildes
W. D. Wiles
Katherine S. Wiley
Lloyd R. Wiley
Leslie L. Wilke
Thomas A. Wilke
Scott D. Wilkinson
Barbara J. Williams
Cynthia M. Williams
Dwight F. Williams
Joanne P. Williams
Joretta Williams
Joseph R. Williams
Judy Williams
Lon R. Williams
Marie F. Williams
Mitchell H. Williams
Virgil R. Williams
W. E. Williams
Annell H. Williams
Kelly D. Williams
Myra N. Williams
Van Zandt Williams
Billie L. Williamson
John D. Williamson†
Roberta V. Williamson
Anne E. Willmann
Larry D. Willmann
Tiffa Wilshusen
William C. Wilshusen
Charles E. Wilson
Cora L. Wilson
David R. Wilson
Patsy D. Wilson
Susan M. Wilson
Victoria Wilson
William C. Wilson
Robert E. Wilson
Robert S. Wilson
Sherry B. Wilson
John M. Winn
Cindy L. Wofford
Lucy F. Wold
Karl D. Wood
Lynn W. Wood
Peter H. Wood
Charles M. Wood
Jean A. Wood
Blair P. Woodall
Laura M. Woodall
Susan F. Woodall
William M. Woodall
Edwin C. Woodruff
Mary M. Woodruff
Rose Y. Wook
Gerry N. Wren
Melanie L. Wright
Patricia B. Wright
W. Dan Wright
Allen B. Wrisley
Janis R. Wylie
Roy Wylie
James F. Yeager
Kelly Yeager
Debra F. Yenne
Thomas R. Yenke
Carol M. Yonack
Janis T. York
Michael D. York
Gerry D. York
Patsy M. York
B. P. Young
David A. Young
Lynn S. Young
Mary Jane Young
Barbara D. Young
Stephen F. Young
Darrilyn D. Young-Harris
Anthony J. Zampella
Elizabeth M. Zampella
Carole A. Zeiss
Douglas Zemke
Ellen B. Zemke
John D. Zimmerman
Louise H. Zimmerman
B. J. Zimmerman
Patsy C. Zimmerman

25 - 29 Years

Neil L. Abramson
Terese L. Abramson
Deborah A. Ackerman
John L. Adams
Kelly W. Adams
Roger E. Adams
Suzanne L. Adams
Bradley L. Adams
Jennifer C. Adams
Don A. Addison
Suegene Addington
Marilyn S. Addison
Steve M. Addison
Elizabeth M. Adler
Jane F. Admire
Frank M. Aldridge
Diana V. Alexander
Kevin M. Alexander
Jerry C. Alexander
Sherri T. Alexander
H. L. Allen
Linus S. Allen
Margaret O. Allison
Allie Beth M. Allman
Pierce M. Allman
Inez O. Amirkhan†
A. L. Amos
Susan B. Anders
Ann F. Andersen
Elizabeth M. Anderson
Kenneth W. Anderson
Jeffry D. Anderson
Lisa K. Anderson
William G. Anderson
Joan E. Anderson
William B. Anderson
Bernard H. Andersen
Jean M. Anderson
Gary L. Appelt
Sandy Appelt
Kathryn H. Arata
Stephen L. Arata
Michael L. Armstrong
Nancy L. Armstrong
Herbert Arnold
Joyce Arnold
Ronald L. Arnold
Susan M. Arnold
Susan P. Arnold
Elisa S. Ashley
Robert F. Ashley
Carole M. Badgett
Charles S. Badgett
Harmon B. Bailey
Kathryn F. Baines
Deborah M. Baker
Richard N. Baker
Margot S. Baker
Tyler A. Baker
Linda K. Baldridge
Victor E. Baldridge
Benny L. Banks
Kathleen S. Banks
J. P. Bardwick
Whitney B. Bardwick
Bernard F. Bareis
Monica A. Bareis
Stephen D. Barnicoat
Susan B. Barnicoat
Roy H. Bartlett
Elizabeth M. Baxter
Joseph G. Beard
Sherry H. Beard
Lorraine K. Beckham
Steven C. Beckham
Leslie D. Beckmann
Paul D. Beckmann
James H. Belcher
Judith W. Belisomo
Kendall K. Bennett
Mara R. Berenson
William K. Berenson
Charles M. Berlau

† deceased
Mary Jane Pina
Nicole K. Pittman
Anne B. Pogue
J. Blake Pogue
Joann F. Poladian
Cyrena N. Pondrom
Lee G. Pondrom
Leona K. Ponish
Anna R. Pool
Paul W. Pool
Ross Poteet
Joan H. Petter
John C. Poulos
Michelle J. Poulous
Frank H. Pounds
Margaret J. Pounds
Joni G. Powers
Timothy E. Powers
Marcel R. Poyant
Mary J. Poyant
Christopher W. Prater
Karen C. Prater
William H. Price
Dianne Y. Prididy
Hervey A. Prididy
Lisa A. Proudly Corwin
Patricia Pugh
Thomas C. Pugh
Deanna Pullen
James J. Pullen
Mairey N. Pyle
Donna N. Pyron
Marvin R. Pyron
Jerry W. Ragsdale
Susan W. Ragsdale
Richard C. Rantzow
Susan T. Rantzow
Anita A. Ray
Betty R. Raymond
Dawn E. Reichard
Janice J. Reily
Michael G. Reily
Laurin A. Remphrey
Scott D. Remphrey
DeAnne A. Richards
Fred F. Richards
Cindy W. Richardson
Michael W. Richardson
Mark Riley
Rebecca R. Riley
Billie Leigh M. Rippey
Carol J. Ritchie
Paul A. Roach
J. R. Robbins
David H. Robertson
Margie L. Robertson
Frank M. Roby
Linda S. Roby
Randol E. Rodgers
Tricia W. Roe
W. G. Roe
Claire L. Roffino
Patrick T. Roffino
Ruth Marie Rohloff
Rachel B. Rose
S. L. Rose
Jimmy Ross
Seymour H. Rossel
Edward L. Rotenberg
Mary W. Rotenberg
Jon P. Rowe
Marie L. Rowe
Marc B. Ruffini
Stephen C. Ruffini
Jeffrey C. Russell
Lockie E. Russell
D. P. Ryan
Sharon E. Ryan
Carmen M. Sabates
Gisela T. Sabatia
Kerry A. Sabatia
Susan E. Salch
Nancy T. Sale
William M. Sale
John J. Sallas
Ginger B. Sanders
Jan Sanders
William B. Sanders
Jack F. Sanders
Gregory O. Sargent
Jennifer R. Sawyer
Robert N. Sawyer
Bartow W. Schaller
Elizabeth A. Schaller
Becky L. Schergens
Jeanne C. Schlimburger-Henry
Janet Schupp
Walker A. Schupp
Nina E. Schwartz
James L. Schinkendorf
Christin M. Schinkendorf
Donna J. Scott
Jeffrey R. Scirlock
Kathryn B. Scrulock
Lance W. Seberhagen
Meldy M. Seberhagen
Stacia S. Selbo
Stephen P. Selbo
Brian J. Selbo
Dawn M. Selbo
Kim M. Shaddox
William C. Shaddox
Brenda Shamburg
Mark W. Shamburg
Louanne B. Shannon
Morris D. Shannon
Janice V. Sharry
Michael Sharry
Thomas E. Sheahan
D. M. Shepard
Tracy D. Shepherd
Kathy C. Sheppard
William D. Sheppard
Charles P. Sherman
Kris Sherman
James A. Shirk
Linda S. Shirk
Judy A. Shore
Michael W. Shore
Annette C. Simmons
Erin A. Simons
George S. Simons
Charles H. Simpson
Kate H. Simpson
Barbara L. Sims
Diane H. Sims
Stephen D. Sims
Thomas D. Sims
Robert S. Sims
Don Slope
Edie A. Slope
Joyce E. Slaughter
R. L. Slaughter
Edward E. Smiley
Joyce E. Smiley
Dancy Smirk
Gerald J. Smirk
Andrea V. Smith
Charlotte P. Smith
James A. Smith
Jana W. Smith
Jay S. Smith
Lester S. Smith
Milton L. Smith
Nina F. Smith
Tim R. Smith
Earl C. Smith
Peggi S. Smotherman
William C. Smotherman
Lorraine S. Snowberger
Scott Snowberger
Brian E. Somes
Cynthia P. Sonstelie
Richard R. Sonstelie
Marlina M. Speckman
Ronald G. Speckman
Paul R. Spellman
Sue S. Spellman
Brenda S. Spencer
Marlina S. Spencer
Nelson H. Spencer
James B. Spicer
Jane Spicer
Leslie M. Sprague
Jane L. Stadelmann
Kurt Stadelmann
Christina M. Stansbury
Daniel W. Stansbury
Marcella L. Stark
Marie K. Starling
William H. Starling
Kimberly H. Steinhegg
Roy N. Steinhegg
Christopher C. Stephens
Cynthia A. Stephens
Sharolyn A. Stephens
Glenn Stephenson
Jill Stephenson
Karen M. Stephenson
Lee W. Stephenson
Sandra Stephenson
Jeanette L. Stewart
Richard E. Stewart
Robert F. Stites
Donna L. Stitt
Thomas P. Stitt
Geraldine W. Stocks
Barbara M. Stoddard
Richard G. Stoddard
Natalie G. Stollenwerek
Tom J. Stollenwerek
Donald J. Stone
Donald L. Stone
Kaye E. Stone
Norma K. Stone
Bob Strasser
Paula K. Strasser
Jean H. Streepey
Michael G. Streepey
Charlie M. Stroud
Holly E. Stroud
Holly K. Stroud
Drew B. Stull
John F. Stull
Ellen K. Stutts
Joe D. Stutts
Jennifer O. Styslinger
Mark J. Styslinger
Beverly C. Sullenger
Jan E. Swanson
Jack E. Swindell
Libby R. Swindle
Perry J. Tarnofsky
Deborah J. Taylor
Ronald Taylor
Louise E. Teitz
Michele Thaxton
Ava D. Thomas
Barbara D. Thomas
Lindsay M. Thomas
Michael P. Thomas
Rev. W. Thompson
Roslyn D. Thompson
Becky Thornton
Joseph R. Thornton
Jack J. Thurman
Christopher Ticknor
Holly Ticknor
Courtney S. Tierney
John J. Tierney
Douglas F. Tinker
Nancy B. Titus
Rebecca S. Todd
W. Bradford Todd
Debra J. Tolleson
John C. Tolleson
Clifford C. Towns
Laurie C. Towns
Margaret P. Trees
Ronald J. Trees
Betty C. Treude
William P. Treude
Bruce M. Treure
Susan R. Treure
Hua Quen Tseeng
Mei-Na K. Tseeng
Georgia L. Tully
M. Kevin Tully
Jeanne L. Tunks
Thomas W. Tunks
Dana P. Turner
Laura H. Turner
Alan C. Turner
Raymond P. Turner
Roy G. Turner
Thomas E. Turner
David E. Turner
Joanne M. Turner
Hellen G. Ulhorn
Martha S. Ulhorn
Tudor G. Ulhorn
Cindy H. Upham
Steven R. Upham
Daniel R. Valdez
Patsy T. Van Meter
Rosemary H. Vaughan
Annette K. Vaughn
Jack C. Vaughn
George A. Venner
Patricia P. Venner
Sharnan B. Veseyck
Stephen F. Veseyck
Steven B. Vik
Ruth G. Vineyard
Timothy J. Vineyard
Ima J. Vining
Jan E. Walker
John F. Walker
Joyce Ann W. Walker
Wayne T. Walker
Joan G. Walne
Walter A. Walne
Ruth R. Wardlaw
Thomas R. Wardlaw
Amy A. Ware
Les D. Ware
Angela L. Warfield
Richard D. Warfield
Russell G. Warner
Joseph W. Warren
Susan W. Warren
Heather H. Washburne
Ray W. Washburne
David L. Waters
L. L. Waters
† deceased
20 - 24 Years

Maxine Aaronson
Olive H. Abbott
Alice Adams-McKeever
Robert S. Agafston
Daniel Aguirre
Elizabeth Aguirre
Donnie R. Albert
Susan H. Ariberton
Erin M. Alexander
William B. Alexander
Linda D. Ali
Steven M. Ali
Glenda R. Allen
William G. Allen
John F. Allen
Tanya F. Allen
Frederick C. Allman
Katharine M. Allman
William Fred Alsop
Jennifer B. Altalbe
Peter A. Altalbe
Jon J. Altalcher
Lori D. Altschuler
Ben M. Alvord
David J. Anderson†
John B. Anderson
Nancy S. Anderson
Carolyne B. Andrade
Michele Andrews
Thomas C. Andrews
Erin Apel
Philip M. Apel
Donna L. Arlidge
George E. Arlidge
Donna Arp Weitzman
Glenn W. Askew
Mary Ellen Askew
Camille E. Ayres
William M. Ayres
Boyd A. Bain
Jo Nelle Bain
Thomas A. Bain
Christie R. Baker
Jeri C. Baker
Timothy A. Baker
Pamela L. Baker
Robert W. Baker
Patricia I. Baldwin
Judith W. Banes
Janice M. Baptiste
Perry J. Baptiste
D. R. Barber
Nancy P. Barber
David A. Bard
Julie B. Bard
Barry W. Barge
Carol V. Barge
Leisa A. Barger
Ron K. Barger
James S. Barnett
Vera V. Barnett
Mary S. Barr
Richard S. Barr
Clintion B. Barton
Susan Barton
Joseph J. Bartush
Susan M. Bartush
Christina S. Baskett
Douglas H. Baskett
Danny R. Basso
Kathy Basso
Marc C. Bateman
Marcia L. Bateman
Peter J. Bates
Sarah R. Bates
Marisela N. Batts
Robert L. Balti
M. J. Bays
Jean C. Beasley
Patsy Beghtel-Mahle
Jane C. Bellomy
Philip Bellomy
Joyce Belofsky
Selwin Belofsky
Harry H. Bendorf
Aimee E. Benfield
Jason O. Benfield
Daley A. Bennett
Robert H. Bennett
Barbara B. Berkeley
John E. Bernard
Susie M. Bernard
Gina P. Bertrand
Paul S. Bertrand
Mark S. Bertrand
Michele S. Berube
Ryan T. Berube
Charles M. Best
Gertrude S. Best
Helen L. Betenbaugh
Thomas N. Bettes
Claudine Bhandari
Ravindra K. Bhandari
David W. Biegler
Christopher R. Bierman
Lori G. Bierman
Richard J. Billik
Carol J. Biondo
William A. Bizot
Todd M. Blair
Virginia Blair
Hugh T. Blevins
Jan H. Blevins
Martha-Allison M. Blewer
Duffy P. Bloomendal
Scott Bloomendal
Mark C. Bolen
Nancy C. Bolen
Derrick E. Bonsack
Eleanor C. Bonsack
Bradford C. Bonsack
Eleanor C. Bonsack
Greg P. Boots
Wendy B. Boots
Edward O. Boshell
Gray Bowen
Renee Bowen
Kristy K. Bowen
Taylor P. Bowen
Dianne E. Bowman
Blakely P. Bozman
Tara S. Bozman
Elliott S. Bradley
Iris L. Bradley
Ruth Ann Bradshaw
Pedie Q. Bramblett
Debbie Branscum
Roslyn P. Breen
Sean E. Breen
Amy G. Brenner
Matthew S. Brenner
Rosemary S. Briant
William S. Briant
Misti M. Bridges
Brenda L. Bristol
Michael D. Bristol
Lucy H. Brittain
Michael W. Brittain
Barbara Brizzolara
James Brizzolara
Mary Beth D. Brockman
Mary E. Brockman
Anne R. Bromberg
Penny P. Brooks
Blythe Brown
Kenny Brown
Edwina M. Brown
Herbert L. Brown
George H. Brueggeman
Jo Ann Brueggeman
John J. Brunetti
Rockeye S. Brunetti
Christine E. Buchanan
George R. Buchanan
John H. Buck
Kathleen Buck
Dorothy R. Budd
Russell W. Budd
Steven W. Buholz
Vicki V. Buholz
Carolyn B. Buhkair
Ramon A. Buhkair
Martin D. Burch
Dexter E. Burger
James R. Bush
Oscar M. Bushwar†
Jane A. Cabes
Robert L. Cabes
Charna B. Caddy
Colin P. Cahoon
Susan L. Cahoon
Lynda J. Calkin
Edith B. Campbell
Genny S. Campbell
Nicholas P. Campbell
Steven T. Campbell
Trinace Campbell
William S. Campbell
Mary Cantrell
Voorhis C. Cantrell
Charles L. Carnal
Karen M. Carney
Mark C. Carney
Johnny B. Carpenter
LaDonna J. Carrington
Alba O. Carroll
Carole C. Carroll
Karen E. Carroll
Patrick J. Carroll
Barbara C. Carter
Charles R. Carter
† deceased
John E. Backlund
Cecelia Bailey
Clyde B. Bailey
Dennis R. Bailey
James E. Bailey
Melanie A. Bailey
Suzanne C. Bailey
John R. Bair
Shannon H. Bair
Andrew J. Baker
Betty T. Baker
Kendra L. Baker
Stephen P. Baker
Emily Lou (Emy Lou) Baldrige
Jerald T. Baldrige
Heather M. Balestri
Ray A. Balestri
Jessica P. Ball
Joseph E. Ball
Patrick Ball
Rebecca Ball
Charles A. Ballard
Lindsay A. Ballotta
Raymond A. Ballotta
Erika T. Balogh
Charles W. Baltrophe
Melissa C. Baltrophe
JoAnn M. Banister
William M. Banister
Baxter W. Banovsky
Tanya A. Banovsky
Edward M. Barbanell
Melissa Barbanell
William T. Barbee
Brandon C. Barber
Daniel F. Barber
Nancy R. Barber
Ann S. Barbier-Mueller
J. G. Barbier-Mueller
Sharon Barbosa-Crain
John R. Barfield
Kim E. Barger
Laurie D. Barger
Steven D. Barger
Farrar J. Barker
Kelly Barker
William E. Barker
Bradley L. Barlow
Carol A. Barlow
David A. Barned
Laura Barned
Elizabeth J. Barnes
John E. Barnes
Lisa M. Barnes
Scott G. Barnett
Terry R. Barnes
Christopher A. Barnett
Lisa A. Barnett
Maureen R. Barnett
Dorothy M. Bamhardt
James Bamhardt
Annabess R. Barr
Kelly R. Barr
William A. Barr
Heather D. Barrett
Kathryn M. Barrett
Gregory J. Barr
Karim A. Barro
Joel Barron
Karla B. Barron
Ernie M. Barry
Holly S. Barry
Dustin R. Barth
Marissa L. Barth
Jeffery A. Bartlett
Karina R. Bartlett
Melanie L. Bartlett
Anne A. Barton
Beth A. Barton
Curtis E. Barton
Paul T. Barton
Rick R. Barton
Thomas P. Barton
Brian E. Bascom
Lisa F. Bascom
Hong Z. Bass
James E. Bass
Lawrence J. Bassuk
Peter S. Bastawros
Amit Basu
Eugenie D. Basu
Kim Batchelor
Barbara Bauernfeind
Paul Bauernfeind
Benjamin H. Barme
Robert M. Baumgartner
Sabina J. Baumgartner
Bradley W. Bayer
Jerry W. Bayless
Rhonda W. Bayless
Paul C. Baynard
Will R. Beer
Kathleen Beathard
Christopher L. Becherer
Jennifer K. Becherer
Douglas W. Becker
Kim R. Becker
Anna C. Bednar
Jill C. Bee
Cheryl E. Beeks
Lynn M. Behrendt
Robert E. Behrendt
David G. Beiser
Joelle W. Beiser
Guy J. Bellaver
Mary M. Belmeier
Ana Belville
Lloyd Belville
Barbara L. Benac
William P. Benac
John D. Benage
Meredith L. Benage
Albert F. Bender
Denise Bender
Lea C. Bender
Mark S. Bender
Gail G. Benefiel
Elsa Lynn Bengel
John W. Bengel
Jonathan E. Bennet
Julie Bennett
Michelle B. Bennett
Stephen Bennett
Suzanne Bennett
Donna J. Benotti
Stephen M. Benotti
Tanya J. Benson
Susan S. Benton
Mary Cathryn P. Benyo
Peter A. Benyo
Barry N. Berdanier
Pamela S. Berdanier
Whitney H. Bere
Chad A. Berg
D. E. Berg
Meghan M. Berg
Lance M. Bergstrom
Larry J. Bergstrom
Susan C. Bergstrom
Timothy R. Berigan
Yadira C. Berigan
Jesus G. Bermudez
Louisa C. Bermudez
James J. Bernick
Pamela M. Bernick
Christine E. Berry
John C. Berry
Linda R. Berry
Charles A. Besio
Sharon J. Besio
Jon K. Bessell
Karen Bessell
Anita P. Best
Kent B. Best
Rhys J. Best
Robert W. Best
Sue F. Best
Karen F. Bethel
Dianne C. Betts
George C. Betz
Katherine S. Betz
Rebecca P. Betz
Wade B. Betz
Amy L. Bezecky
Sreekumar R. Bhaskaran
Christopher J. Bhatti
Ke Bi
Krzysztof Bialowas
Melissa J. Bialowas
Daniel W. Bickel
Laura Bickel
Barry K. Bielefeldt
Deborah L. Bieritz
Gary L. Bieritz
Bart J. Biggers
Blake R. Biggers
Melanie R. Biggers
Allison B. Biggs
Kenneth M. Biggs
James E. Bikoff
Elizabeth A. Billingsley
George H. Billingsley
Henry M. Billingsley
Lindsay A. Billingsley
Lucy C. Billingsley
William D. Bilkey
Heidi B. Binet
Todd M. Binet
Timothy S. Binkley
Bradford J. Binning
Caroline N. Binning
Mary L. Binning
William B. Binning
Elizabeth Birdwell
Warrie R. Birdwell
Brian M. Bischoff
Kasey E. Bischoff
Carolyn S. Black
Christopher R. Black
Frederick H. Black
Jan H. Black
Jennifer F. Black
Julia H. Black
Stuart B. Black
Susan S. Black
Thomas W. Black
Robin C. Blackburn
Cristine Blair
John Blake
Kenneth C. Blake
Shannon D. Blake
Stuart M. Blake
Netta G. Blanchard
Harry J. Blanek
Julie C. Blanek
Julius M. Blatt
David P. Bleakley
Kay B. Bleakley
Kimberly C. Blevins
William B. Blevins
Brando C. Blevett
Kristin Blevett
Helen D. Bliss
James V. Bliss
Nancy Bloede
Victor G. Bloede
Joan C. Blomquist
Kathryn G. Blonkrist
Jason P. Bloom
Lackland H. Bloom
Donald C. Blosser
Lucinda L. Blosser
Lori K. Blumenthal
Clayton Bockbrader

† deceased

Guy R. Crane
Katherine D. Crane
Kristin B. Craver
Michael D. Craver
Annelida J. Crawford
Daniel J. Crawford
Jason L. Creel
Pamela B. Creel
Gerald R. Crise
Suzanne M. Crise
John D. Criss
Gwendolyn F. Croce
James M. Croce
Steven M. Croce
Dodie F. Crockett
William B. Crockett
Jennifer K. Crone
John T. Crane
J. Michael Cronin
Jennifer H. Cronin
Virginia D. Crook
Wilson W. Crook
Houston A. Crosby
Taylor C. Crosby
Clair G. Crossland
Kathryn E. Crossland
Christopher P. Croupe
Lydia M. Croupe
Michael M. Crow
Carol A. Crowe
Charles B. Crowell
Millijon S. Crowell
Robert W. Crowell
Tinet G. Crowell
Leslie A. Crowley
Stephen R. Crowley
Robert L. Crowner
Una M. Crowner
Maggy M. Croxville
W. David Croxville
Annie B. Crum
Gail Crutchfield
William S. Crutchfield
Anne E. Cubbage
Amy W. Cuccia
Richard A. Cuccia
Sandra Cuddip
Alecia Cuielar
Edward Cuellar
Judy B. Culbertson
Katherine D. Cullen
Patrick S. Cullen
Becky B. Cullum
M. C. Cullum
Gina K. Culpepper
Thomas A. Culpepper
Ellen L. Cummins
James A. Cummins
Audrey C. Cunningham
Christopher A. Cunningham
Donna S. Cunningham
Kathleen Cunningham
Vicki L. Cunningham
Wynne M. Cunningham
Nelson B. Curnes
Susan J. Curnes
John Curtin
C. Hal Curtis
Donald G. Curtis
Kim P. Curtis
Leonor M. Curtis
C. D. Cush
Stephen B. Cushman
Teresa A. Cushman
Ruth Mason S. Custard
W. Allen Custard
Margaret M. Cuthrell
Michael T. Daggett
Sharon L. Dagley
Katy Dahlman
Wade Dahlman
Lisa K. Daleiden
Kristi L. Dallas
Terry R. Dallas
Sarah S. Daly
Amanda C. Dalzell
Christian S. Dalzell
Sarah E. Damers
Thad T. Damers
Wesley R. Danaher
Barbara J. Daniel
Geraldine A. Daniels
Robin G. Daniels
Jason L. Danielson
Jennifer L. Danna
Peter J. Danna
Brandon T. Darden
Berniece S. Darling
J. A. Darling
Daniel R. DaArmond
Clayton H. Daughenbaugh
Lisa A. Daughenbaugh
Dow A. Davidson
Eric Davidson
Jennifer D. Davidson
Kimberly D. Davidson
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Emilia L. Davies
Jeffery L. Davies
Aaron J. Davis
Centha A. Davis
Cynthia C. Davis
Danielle V. Davis
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Gerald L. Davis
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Johanna Davis
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Lindsay R. Davis
Lora G. Davis
Matthew F. Davis
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Robert D. Davis
Ross L. Davis
Sara Davis
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Steven L. Davis
Steven M. Davis
W. P. Davis
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T. J. Dawson
Tyler Dawson
Anthony P. de Bruyn
Gloria P. DeCillis
Aart J. de Geus
Esther I. de Geus
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Richard J. De Giacomo
Ricardo de la Cabada
Ricardo De La Fuente
Ballesteros
Francesca De la Rama
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Patricia B. Dedman Nai
Evans A. Dedo
Douglas A. DeGroot
Tracie DeGroot
Ricardo Del Rio
Andrea E. Delagarza
Eric Delagarza
Elizabeth J. Delaney
Joseph B. Delaney
Michelle L. Delaurier
Faleena Dempsey
James L. Dempsey
Mark L. Dempsey
Martha J. Dempsey
Kathleen T. Denneh-Taylor
Karen C. Denney
Paul W. Denney
Angela R. Dennis
Elizabeth A. Dennis
Mark E. Dennis
Mark E. Dennis
William M. Dennis
William F. Denney
Steven B. Denson
Norma J. Degew
Patrick DePole
Rebecca J. DePole
Jennifer L. Derryberry Mann
Hemang A. Desai
Jay K. Desai
Sejal Desai
Kimberly J. Deschner
Martin Deschner
Jason B. Devening
Kara Devening
Gayatri Devi
Claire Dewar
J.W. Dewbre
Victoria Dewbre
Claudia K. DiAndrea
Maria T. Diaz-Enriquez
James P. Dickerson
Lisa M. Dickerson
Maurine P. Dickey
Roland R. Dickey
Paul D. Diemer
Sheri F. Diemer
Cristela P. Dietz
Michael P. Dietz
Patricia Dietz
Steven W. Dietz
Deborah L. Dilly
John DiGiovanni
Lynne B. Dildy
Mary E. Dill
Michael Dill
Robert J. Dill
Alex Dillard
Cannell A. Dillard
Lauren S. Dillin
Ryan W. Dillin
Heidi Dillon
William R. Dillon
David E. Dines
Margaret K. Dines
Xiaoqiang Ding
Charles B. Dishman
Jodi W. Dishman
Timothy P. Dilugos
Laurel D. Dobbin
Mary A. Dockery
William D. Dockery
Joan H. Dodd
Jason H. Dods
Lynnette J. Dods
Christopher L. Dodson
Jack Doerge
Robin B. Doerge
Michael T. Donahue
John C. Donaldson
Andrea L. Donatucci
Alicia J. Donelan
Denise N. Donoghe
James J. Donoghue
Chris C. Dooley
Cynthia S. Dooley
Elizabeth Dooley
Glenn R. Dooley
Alan D. Donantes
Holly S. Donald
Lauren Dorff
Michael L. Dorff
Russell W. Dorn
Charlene P. Dorsey
Elizabeth H. Dowell
Asif U. Dowlah
Rubab Dowla
Lamar H. Dowlings
Marie M. Dowling
Daniel A. Doye
Jennifer W. Doye
Joseph M. Doyle
Janine S. Dozier
John L. Dozier
Kathry C. Draper
Jeffrey J. Drayer
Karen C. Drayer
Philip M. Drayer
Alejandra Drew
Lauren K. Driskell Jones
Kristina L. Drone
Timothy R. Drone
Diane L. Duane
Lisa M. Dubose
Wiley R. Duckett
Carolyn C. Duckworth
Cynthia M. Dude
William K. Dude
Diane J. Duff
McGee A. Duff
Patricia J. Duff
Thomas B. Duff
Jeston B. Dumas
Krista J. Dumas
Michael R. Dumas
Rebecca Dumas
Michael W. Dunagan
Carol J. Duncan
Eliza Duncan
Erin S. Dunklin
James M. Duncan
John H. Duncan
Sharon M. Duncan
Vincent W. Duncan
James G. Dunham
Margaret H. Dunham
James V. Dunkley
Elise N. Dunklin
Craig Dunn
Laura M. Dunn
David R. Dunnigan
Denise L. DuPont
Jane D. duPont Kidd
John P. Durney
Marsha C. Durney
Marcus S. Duron
Christina M. Durovich
Christopher J. Durovich
Stephen M. Dutcher
Diana C. Dutton
Ann W. Dyer
Gordon L. Dyer
Jason R. Dyer
Kristi R. Dyer
Tammy J. Dyer
W. R. Dyer
Tim W. Dyes
Thomas C. Hudgins
Herman L. Hudson
Josephine A. Hudson
Frieda Hudspeth
John R. Hudspeth
Holly H. Huffines
Phillip W. Huffines
Allen E. Hughes
Barry E. Hughes
Melody Hughes
Simon H. Hughes
Mark D. Hughston
Marla Hughston
Kurt W. Huie
D.D. Hulsey-Carpenter
Charles B. Humphrey
Jolie D. Humphrey
Kenneth Humphreys
Caroline W. Hundley
David M. Hundley
Daniel L. Hunt
Hunter L. Hunt
Jason L. Hunt
Jean F. Hunt
Lilian W. Hunt
Robert A. Hunt
Stephanie E. Hunt
Tanya Hunt
R. W. Hunter
Betsy W. Hurst
Carroll D. Hurst
Robert C. Hurst
Robin R. Hurst
Kendall G. Haas
Michael A. Huseby
Tierney K. Hutchins
Louise Huyck
Timothy R. Huyck
Mary Ann Hyde
Afsha R. Ibrahim
Ahamed Idris
Alexandra H. Igleheart
Angela J. Ingels
Harold L. Irby
Harry B. Ireland
Laurie A. Irish Duncan
Kathleen E. Irvin
Jean G. Irving
Thomas D. Irving
Margaret A. Ismon
Solomon Israel
Chandler C. Ittleson
Alan A. Ivans
Gregory L. Ivy
Carol Jablonski
Andrea M. Jacaman
Chad M. Jackson
Ellen S. Jackson
Hillsman S. Jackson
Lauren I. Jackson
Robert H. Jackson
Robyn O. Jackson
Theresa A. Jackson
William A. Jackson
Ann M. Jacobs
Cher T. Jacobs
David M. Jacobs
Doris J. Jacobs
Gary H. Jacobs
Eric Jacobson
Joe D. Jacobson
Susan H. Jacobson
James J. Jaeger
Mary J. Jalonic
Jimmy J. James
Bryan W. Jamison
Nancy A. Janak
Ronald G. Janak
Erik W. Jansen
Lucia Jansen
June D. Jantz
Philip L. Jantz
Ralph S. Janvey
Suzanne S. Janvey
Anderson L. Jarman
Caylan C. Jarman
Charles L. Jarvie
Janet K. Jarvie
Elizabeth A. Jarvis
Rajendri Jasti
Elizabeth P. Jeffett
Angela C. Jeffrey
Susan E. Jelen
Catherine M. Jendrysik
Stephen L. Jendrysik
Eunice G. Jenkins
Steve E. Jenkins
Amie C. Jennings
Brian Jensen
Kelly S. Jensen
Jamee R. Jepsen
Ronald R. Jepsen
Carol L. Jerman
John L. Jerman
Donald J. Jerome
Germaine M. Jerome
Andrew M. Jessen
Lena S. Jessen
Deanna Jessop
Richard D. Jessop
James Jessup
Thomas M. Jiede
Valerie C. Jiede
Juan M. Jimenez
Vilma S. Jimenez
Julie M. Jodie
Steven K. Jodie
Aeshu John
Allison B. Johnson
Ann H. Johnson
Catherine W. Johnson
Celesta F. Johnson
Fredricka E. Johnson
Galen G. Johnson
Gary A. Johnson
Gordon R. Johnson
Greg Johnson
Heidi Johnson
Lauren M. Johnson
Michael L. Johnson
Paul D. Johnson
Peggy R. Johnson
Richard E. Johnson
Robert A. Johnson
Rodney G. Johnson
Samuel R. Johnson
Sarah B. Johnson
Susanne Johnson
Jennifer B. Johnston
Jon J. Johnston
Kenneth C. Johnston
Mark S. Johnston
Martha W. Johnston
MaryBeth F. Johnston
William R. Joiner
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Bernard M. Jones
Bryce W. Jones
Denice F. Jones
Derek R. Jones
Donald W. Jones
Geoffrey Jones
Gregory R. Jones
Heather L. Jones
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Jeffrey C. Jones
Jeffrey M. Jones
Jennifer M. Jones
Jesse Jones
Jo Ann O. Jones
Katherine E. Jones
Mary L. Jones
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Misty A. Jones
Rod C. Jones
Tamara L. Jones
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Tommy L. Jones
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Dennis W. Jordan
Jennifer A. Jordan
Kathy Jordan
Michael K. Jordan
Robert W. Jordan
William B. Jordan†
William L. Jordan
Hanz Jorgensen
Heather A. Jorgensen
Mark T. Josephs
Robbie B. Joy
G. A. Joyce
Marilyn A. Joyce
Katherine C. Juett
OmoLara A. Junaid
Ed M. Junker
Jennifer C. Junker
Juliana Jurden
Lenny W. Jurden
Emily C. Jurgens
Arthur J. Kaufosz
Wendy Kaufosz
Nina Kalidas
Tietjen J. Kammrner
Barbara M. Kandel
Peter F. Kandel
Priya B. Kanuri
Nicole Y. Kaplitzas
Jason F. Kappel
Stephanie T. Kappel
Cheryl Karotkin
John D. Karotkin
Marsha K. Kaspargit
Walter B. Kaspargit
Jack Kastman
Evan C. Kastner
Katharine H. Kastner
Carrie M. Katigian
Steven M. Katigian
Deborah Katz
A. L. Kavanagh
Matthew J. Kavanagh
Peter J. Kavanagh
April D. Kaynor
Robert M. Kaynor
Jeffrey F. Kays
Kimberly M. Kays
Constance M. Keen
James A. Keen
Thomas J. Keegan
Karen E. Keele Kober
Scott F. Keele Kober
Robin Keener
Tab H. Keener
Carolyn H. Keener
Carole P. Keiffer
Lester J. Keiffer
Adam J. Keith
Margie Keith
Russell D. Keith
Lester J. Keiffer
Margaret C. Keliber
Josh C. Kellam
Steph K. Kellam
Angela L. Kelley
Christopher D. Kelley
Cynthia R. Kelly
Garrett B. Kelley
Gordon T. Kelley
Sally Kelley
Nicole H. Kellogg
Charles Q. Kelly
Kathryn W. Kelly
Linda L. Kelly
Michael G. Kelly
Michael W. Kelly
Miliana D. Kelly
David E. Keltner
Larisa J. Keltner
Steven D. Kemmerling
Matthew J. Kemner
Allan E. Kemp
Dorothy C. Kemp
April N. Kennedy
Patricia S. Kennedy
Richard R. Kennedy
Robert W. Kennedy
Roger L. Kennedy
Stacy Kennedy
William C. Kennedy
Ramon C. Kennedy
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Jean B. Kennerly
Christopher G. Kenney
Shelly Kenney
Jennifer D. Kenning
Mark E. Kenning
Carolyn K. Kennington
Craig H. Kennington
Josef F. Kennington
Josephine S. Kenyon
Patrick E. Kenyon
Courtney A. Kenny
Ann Kent
Bartis M. Kent
Carolyn A. Kerins
Mark E. Kerins
Eliot E. Kerlin
Fran Kerlin
Michael D. Kern
Kennis Ketchum
Leanne R. Kerterlin Geller
Charles L. Kettlewell
Mark Kever
Eilen L. Key
Margo R. Keyes
Alyia T. Khatri
Mushat D. Khatri
Barbara E. Khirailah
Ray T. Khirailah
Barron E. Kidd
Scott B. Kiefer
Bruce E. Kile
Kelly J. Kile
Bassett B. Kilgore
John R. Killian
Stefanie H. Killian
John Kilpatrick
Maxie D. Kilpatrick
Christopher H. Kimbell
Erik C. Kinard
Missy D. Kincaid
S. Thomas Kincaid
William R. Kincaid
Charles King
Christopher A. King
† deceased
David M. King
Frank A. King
Jennifer L. King
Judy A. King
Katherine T. King
Kathryn A. King
Louise G. King
Merrie A. King
Mildred C. King
Rachael A. King
Randall E. King
Thomas L. King
Timothy V. King
Abby E. Kinney
Jan P. Kirby
Shirley K. Kirby
Tim B. Kirby
Beverly Kirchner
Keith A. Kirchner
James E. Kirk
Gregory W. Kitt
Katie Kitt
John C. Kohl
David M. King
Rita W. Lenoir
James C. Lenehan
Elizabeth W. Lenart
Anthony D. Lenart
Megan S. Lembcke
Bradley T. Lembcke
David L. Langeland
Allison L. Langeland
Jennifer L. Langley
Richard A. Langlois
Sandra F. Langley
Matthew C. Krueger
Robert L. Krueger
Kah-Jin J. Kuan
Poh G. Kuan
Alli M. Kubiak
Daniel E. Kubiak
Diane E. Kucera
Kyle W. Kucera
Katelyn J. Kuehl
Kevin A. Kuestner
Kristi M. Kuengler
Maribeth L. Kunz
Walter C. Kuhn
Yasue K. Kulkanek
Ekkehard Kuner
Kay Beth L. Kuner
Joseph J. Kunathurer
Siri L. Kunovich
Megan E. Kures
Melvin S. Kusin†
John M. Kutch
Brian M. Kwesiga
Carrie La Ferle
David C. Lacey
William H. Lacey
Jennifer D. Lacer
Gwendolyn A. LaCroix
Demetrios T. Lahiri
Maria Lahiri
Paul C. Laird
Meulh D. Lalloobhai
Jay Y. Lam
Joseph L. LaManna
Louise M. LaManna
Lauren Lamb
Lorinda G. Lamb
Ryan R. Lamb
Gwen C. Lambert
Julie P. Lambert
Stephanie L. Lambrecht
Anita A. Lambert
Heidi J. Lambrecht
Kay Leavell
Stephen R. Leavell
Tania J. Lednicky
Claude M. Lee
Geoffrey L. Lee
Lisa H. Lee
Mary Ann Lee
Sally A. Lee
Tanny N. Lee
William J. Lee
Joni Lepo
Jeri A. Leet
Karen A. Leeseberg
Jennifer S. Leibner
Steven D. Leibner
Anne M. Leiman
Mark T. Leiman
David L. Leitz
Bradley T. Lembeck
Megan S. Lembcke
Anthony D. Lenart
Elizabeth W. Lenart
Gail D. Lenehan
James C. Lenehan
Rita W. Lenor
William LeNoir
Charles D. Leonard
Charles D. Leonard
John E. Leonard
John W. Leonard
Kathy Leonard
Mark D. Leonard
Sally N. Leonard
Stacy L. Leonard
Alexis S. Leonie
Kelly K. Lernihan
Eileen A. Leroy
William C. Leroy
Anne Leskark
William W. Leske
Anthony S. Levatino
Sheila M. Levato
Barbara Levenson
Stanley R. Levenson
Renee K. Leveridge
Stephen D. Levin
Mary Levine
Matt P. Levine
Peggy B. Levinson
Karen Levy
Walter M. Levy
Juleanna S. Lewin
Karl E. Lewin
Gloria L. Lewis
Harold A. Lewis
Karen T. Lewis
Tara N. Lewis
Vincent R. Lewis
Baoyan Li
Huaixiang Li
Angie Lima
Ricardo A. Lima
Alan S. Lin
Xinsi Lin
Dennis Lindgren
Cherie N. Lindley
John D. Lindley
Barbara L. Lindsay†
Jennifer K. Lindstrom
Timothy R. Lindvall
Tracey A. Linsdell
Elizabeth L. Linehan
John D. Linehan
Jason I. Lingle
Monica D. Lingle
Russell E. Linkous
Stephanie R. Linkous
Janna K. Lippman
Kyle D. Lippman
Daniel K. Liu
Karoline M. Liu
Beth Livingstone
David K. Livingstone
Barbara A. Lloyd
Franklin R. Lloyd
Michael Lloyd
Pamela B. Lloyd
Beth V. Lockard
Myers W. Lockard
Cindy K. Locke
Thomas R. Locke
Jeffery K. Lockhart
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Peter A. Lodwick
Mary Loeb
Robert E. Loeb
Betheny R. Loessberg
Richard A. Loessberg
Brent R. Loewen
Lin Lofley
Christopher R. Logan
Heather E. Logan
Catherine Loggins
Raylan A. Loggins
Renée F. Lokey
William Lokey
Kimberly A. Lokken
Sandra K. Londa
Crawford Long
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Molly J. Long
Ryan A. Long
W. A. Long
Janeva Longacre
Philip A. Longacre
Allison Longenecker
James K. Longhoffer
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Sheila L. Lubarch
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Elaine F. Luce
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Craig A. Lucile
Linda E. Ludden
Paul W. Luden
Carolyn Ludwig
John L. Ludwig
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Margaret O'Neill
Joan Orleans
Neil J. Orleans
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Kristen A. Ortiz
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Raymond Pawlowicz
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Melanie G. Peacock
Russell B. Peacock
British L. Peakes
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Julio Perez-Fontan
Nancy E. Perot
Blake E. Perrin
Mary B. Perrine
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Sara W. Perrini
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Laurie Perryman
Margaret Persky
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Marilyn R. Platt
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Carolyn S. Plotkin
Chad S. Plotkin
Suzanne M. Plott
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Cory T. Plunk
Lauren M. Plunk
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Lesley A. Poche'
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Jerry M. Poglitisch
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Ellen E. Poter
H. A. Potter
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Kurt A. Pettkettor
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Tiffany A. Powell
Jill D. Powell-Goldberg
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Cindy Preece
Justin S. Preece
Austin W. Prentice
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John B. Primdahl
Diana M. Prohos
Louis B. Prohos
Angela M. Protacio
Roebie J. Protacio
Christina H. Protacio
Mark H. Prothro
Abigail A. Pruit
Samuel J. Pruitt
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Lieve M. Purnell
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Linda A. Pursley
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Lloyd K. Quesenberry
James E. Quick
Vicki D. Quick
Ben R. Quinn
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Kimberly N. Quinn
Tara L. Quinn
Terry D. Quinn
Miguel A. Quinones
Debrajean Radakovich
Emily L. Radler
Michael E. Radler
W. Paul Radman
Carl N. Raether
Carl N. Raether
Mary M. Raether
Ray Rafidi
Asad Rahman
Kiran Rahman
Caroline Z. Rahmn
Michael R. Rahmn
Alison R. Rahn
Steven M. Rahn
Catherine F. Ramaker
David B. Ramaker
Stephanie K. Ramirez
Alfredo Ramos
Laura Ramos
Katherine D. Ramsey
Matthew A. Randolph
Stephen W. Rankin
Caroline S. Rapone
Manda L. Rash
Denise S. Rassier
John T. Rassier
Brenda G. Ratcliff
Carolyn P. Rathgen
Karl E. Rathjen
Akash B. Rathod
Hina Rathod
Christi H. Ratliff
Rodger Ratliff
Brian E. Rausch
Rose M. Rausch
Melinda A. Rawlinson
Brian Rawson
Angus J. Ray
Douglas L. Ray
Linda C. Ray
Martha Ray
Sandy Stickel
Steven E. Stich
John-Michael Stewart
David T. Stewart
Charlotte W. Stewart
Bethany L. Stewart
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Andrew E. Stewart
Jeanne M. Stevenson-Moessner
Robert A. Turk
Ralph E. Toll
Ed Tolsch
Katharine C. Tolsch
Brandon R. Tomes
Stephanie L. Tomes
Jennifer O. Tompras
Nicholas V. Tompras
Deborah A. Toney
James T. Toney
Jennifer L. Tonkel
Melissa D. Tonn
Catherine B. Toole
Edward D. Toole
Linda M. Topp
Cecilia V. Torres
Francisco J. Torres
Laura B. Torres
Stephen J. Torres
John E. Touhey
Millicent M. Townsend
Robert H. Townsend
Jimmy J. Tran
Lisa P. Tran
Mary Ann Trapalis
Jerry M. Traver
Joan Traver
Edel Trejo
Donald D. Trekkel
Theresa L. Trekkel
Annette M. Tremblay
Donald A. Tremblay
Jamie L. Trenkner
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Katherine R. Trent
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Randall E. Trevino
Susan M. Tribute
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Anne G. Tucker
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Brian T. Tulloh
Sharon S. Tulloh
Katherine M. Tullus
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April Willingham
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Richard Wills
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Taylor H. Wilson
Lee Wimp
Mozelle T. Wimp
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Victoria F. Winkelman
Carol A. Winkelman
Alisa J. Winkler
Dale A. Winkler
Richard W. Winn
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Heather G. Winsby
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Kimbrough M. Winston
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Sara A. Winwood
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Moigan Withers
Wendy B. Witten
Lysle A. Witter
Dan J. Wittliff
Donna C. Wittliff
April R. Wolf
Ronald I. Wolf
Elizabeth A. Wolgemuth
Kent M. Wolgemuth
Robert F. Womack
Shirley A. Womack
Raul Wong
Rebecca Wong
Amelia C. Wood
Ann M. Wood
Heather B. Wood
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Sarah C. Wynne
Roy A. Wyscarver
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Suzanne B. Yack
Jeng-Fong Yao
Megan A. Yaple
Jeffrey Yarckin
Abby Yates
George M. Yates
Jingbo Ye
Douglas A. Yeager
Frank J. Yeager
Joy A. Yeager
Kay P. Yeager
Yale Yeandel
Paul A. Yeoham
Jack R. Yoes
Shea M. Yoesel
Kwi H. Yoon
Sooyoung C. Yoon
Alexander R. Young
Annie Young
Carolyn T. Young
Charles W. Young
Gordon S. Young
John R. Young
Lawrence A. Young
Leigh A. Young
Lindsay C. Young
Maryann S. Young
Carita C. Youngblood
Phillip T. Youngblood
Amy Youngquist
Margaret M. Yoaxell
Adam J. Zaner
Karin M. Zaner
Mark J. Zanotti
Ryan E. Zanotti
Piotr J. Zapadowski
Henry Zeitman
Paula C. Zeitman
Hal D. Zelazny
Micheline M. Zenor
Kathryn M. Zeitmann
Robert E. Zettmann
Wen Zhang
Gisela H. Ziebarth
Karl R. Ziebarth
Craig E. Ziemsinski
Kasi R. Ziemsinski
Aida Ziemsinski
Gerald M. Ziemsicki
Debra E. Zimmer
William H. Zimmer
David Z. Zimmerman
Lisa C. Zimmerman
Steven H. Zimmerman
Philippe E. Zimmern
Sabine C. Zimmern
James P. Ziperski
Robyn B. Ziperski
John N. Zotos
Heather E. Zubek Forteith
Janet Zsohar
Julius Zsohar
Joseph A. Zuercher
Lydia B. Addy
William M. Addy
John D. Adkins
Mark A. Agnew
Edward F. Ahnert
Lisa C. Ahnert
Stephanie Al Otaiba
Omar J. Alaniz
Mark A. Albert
Sara M. Albert
Jane D. Albritton
George B. Alden
Patricia P. Aleywine
Betty A. Alexander
Christine Alexander
Jim E. Alexander
Troy M. Alexander
Dolores M. Alford
D’Marquis E. Allen
Edward P. Allen
Kay Allen
Lauren P. Allen
Mark R. Allen
Ryan N. Allison
Richard G. Alm
Kristoffer E. Alstatt
Rivka E. Altmann
Thomas P. Alvarado
Andrew J. Amaro
Amedotson Amaryam
Paul D. Ammons
Geoffrey Amstel
Stephanie A. Amsel
Garrett R. Ancey
Janice Andersen
Laura C. Anderson
Alex G. Anderson
Caitlin M. Anderson
Elizabeth C. Anderson
Kelli E. Anderson
Lindsay J. Anderson
Michael S. Anderson
Sheila Anderson
Stephen J. Anderson
Steven M. Anderson
William S. Anderson
Beth R. Andersen
Ronald Andrews
John D. Angle
Richard D. Anigan
Terri M. Anigan
Joanne D. Anterhaus
Robert H. Anterhaus
John L. Anthony
Michelle L. Anthony
Daniel S. Antonelli
Lynda A. Antonelli
Zaid A. Anwar
Cecilia Anzaldua
Martin P. Appell
Mindy Appell
Alex K. Appiah
Sharon L. Appiah-Fisher
Nancy J. Armour
Greg L. Armstrong
Karen M. Armstrong
Melinda L. Armstrong
Thomas L. Armstrong
Deanna T. Arroyo
F. T. Arroyo
Karen Ashby
Robert S. Ashby
Jacob Ashwander
Lori A. Atkinson
Linda Louise S. Atwill
Benton A. Au
Daniel T. Austin
Edward H. Austin
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Ruth C. Austin
Carole A. Avery
William H. Avery
Catherine Awtry
Ingrid P. Axell
Jeffrey M. Axell
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Rommana Aziz
Lauren M. Babis
William A. Badarak
Bradford A. Bader
Jessica G. Bader
Jinyoung Bae
James C. Bagby
Lori S. Bagby
Ali A. Bahrami
Eric C. Bailey
Jennifer J. Bailey
Betty Baird
James M. Baird
Teri M. Baker
Jorge L. Baldor
Amy E. Baldwin
James L. Baldwin
Peter R. Baldwin
Susan C. Baldwin
Brenda Balli
Kimball M. Banks
Rosamond Banks
Ed Banner
Valerie A. Banner
Willy Y. Banza
Charles O. Barker
Buckley W. Barlow
Carol B. Barlow
Shelbil L. Barnes
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Molly M. Barns
Erik M. Barrett
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Lane A. Kramer
Kevin M. Kramer
John R. Krause
Paulette L. Krause
Claudia R. Kreisle
Jana L. Krieger

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Amie E. Swan
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Nathaniel H. Swan
Terri S. Swan
David K. Swift
Kelli V. Swing
Beau H. Sydes
Robert B. Symon
Douglas A. Synsmith
Kevin W. Synpinski
Zoltan Szentkiralyi
Sharon B. Tabbert
James E. Taber
Travis J. Talaric
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Peng Tao
Joanne Tarman
Phillip A. Tarman
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Lynne Tatum
David R. Taubenfeld
Lori S. Taubenfeld
Johannes Tausch
Farooq A. Tayab
Deborah C. Thompson
Charles J. Thompson
Vincent C. Thomisee
Stewart H. Thomas
Staci A. Thomas
Sophia L. Thomas
Staci A. Thomas
H. D. Thompson
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Nancy S. Thompson
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Susan Thornbury
Misty D. Thornton
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Stephanie D. Tompkins
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David G. Townsend
Liz Townsend
Margaret D. Townsend
Rodney J. Townsend
Leah B. Trautmann
Mark A. Trautmann
Gabe D. Travers
Frances C. Treadway
Basilios E. Trejo
Dale G. Trumper
Ramon V. Trespalacios
Jorge L. Trevino
Marcela Trevino-Winn
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Kelly D. Turner
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Robert M. Turner
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Toni Turner
Trudy Turner
Whitney A. Turner
William W. Turner
Anna M. Twiddy
Clark T. Twiddy
Carol Tyler
David L. Tyler
Candace G. Tyson
Rachel M. Tyson
Aniedi E. Udofa
Fred D. Udofa
Nicole L. Udovitsch
Ryan Udovitsch
Edardo Ugarte
Maria T. Ugarte
Jeanie G. Uhrick
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Mary F. Upshaw
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Christy J. Van Duijen
Scott R. Van Duijen
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Mertia Vance
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Birdu Varghese
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Krishnakumar Venkataraman
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Cindy S. Wabner
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Bart Wade
Brandie L. Wade
Mary Sue Wade
Wesley K. Waggoner
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Richard C. Waghorne
Gloria Wagner
Evan R. Wakefield
Cindy Walker
Linda L. Walker
Meredith K. Walker
Michael J. Walker
Robert Walker
Shelly M. Walker-Downey
Brenda M. Wallace
Richard D. Wallace
Gena Wallbrown
Stephen R. Wallbrown
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Victor Wang
William S. Wang
Yu Wang
Dinah Waranch
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Thomas W. Warsop
Carlisa Y. Washington
Courtney H. Washington
Victor Washington
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Yuile R. Waters
Jo F. Watkins
R. K. Watkins
Alyson Watson
Bobbie L. Watson
LaToya Wilcher-Smith
Jo F. Watkins
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Brian K. Weber
Lisa Webster
Mary F. Webster
Stephan Webster
Henry G. Weiler
Skyler Weinand
Beth C. Weingarden
Elizabeth D. Weisberg
Louis M. Weissberg
Jocelyn Weiss
Ron A. Weiss
Gordon P. Welch
Kimberly J. Welch
Retha Welch
Robert A. Welp
Yao Weng
Ginny E. Wenger
Scott A. Wenger
George Wesonwitch
Karan A. Wensowitch
Susan C. Werner
Thomas J. Werner
Joanne K. Werthwein
Clayton H. Wertz
Lynda Wessells
Paul D. Wessels
Samuel E. Wessene
Seanna N. Wesson
Bobby D. West
Olin N. West
Shauna B. West
Tyler M. West
Austin Westervelt-Lutz
Anne E. Westwick
Alexander R. Wey
Dorian T. Wey
Russell H. Wheat
Elizabeth M. Wheaten
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Karen E. Whittaker
James White
Karen W. White
Kenneth H. White
Tamara A. White
Wade White
Rodney C. Whitefield
Holly K. Whiting
Bradley L. Whittlock
Laura E. Whittlock
David G. Whorton
Lisa B. Whorton
LaToya Wilcher-Smith
Whitney E. Wilcox
Chelsea L. Wilderrotter
Daniel P. Wilderrotter
Holly H. Wilhelm
Robert L. Wilhelm
Sarah E. Wilke
Ellen J. Wilkerson
Merlin D. Wilkerson
Grover C. Wilkins
Jesse D. Wilkinson
Alexandra M. Will
Aron E. Will

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Victoria A. Burke
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Mark Burleson
Alden E. Burlington
Brett M. Burlington
Robert K. Burlington
Zachary B. Burnett
Lucy P. Burns
Thomas P. Burns
Laura G. Burststein
Carlene E. Burton
Elizabeth C. Buzaid
John H. Buzaid
Anne Byers
William R. Byers
Charles R. Byrd
Hannah R. Byrd
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Charles A. Caldwell
Joshua E. Caldwell
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Delia S. Campbell
Jordan C. Campbell
Michael P. Campbell
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Vincent A. Cannata
Deborah T. Cannon
Gardner W. Cannon
Joseph E. Canon
Pat K. Cantrell
Jorge A. Cantu
Teena M. Cantu
Billie K. Carder
Henry M. Carder
Nico C. Carenza
James Carlsten
Eric J. Carlson
Rhonda Carlson
Timothy R. Carlson
Craig C. Carpenter
Rebecca B. Carpenter
Jasmine B. Carr
Erika L. Carter
Jamies L. Carter
Jasmine S. Carter
William M. Carter
Moira C. Cary
Gabriel C. Casas
Madeleine S. Case
Gwendolyn B. Casey
Robert J. Casey
Scott E. Casey
Lo B. Cassidy
Jovelyn S. Castellanos
Claudia Y. Castillo
Richard B. Cate
Alexander M. Cerda
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Deanna K. Cerovsky
Thomas N. Cerovsky
Reymundo Cervantes-Guajardo
Cindy L. Chalambides
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Michelle M. Chambers
Scott R. Chambers
Brandon S. Chance
Cole B. Chandler
Molly Chappell
Rand Chappell
Carrie Chavez
Didra Chavez
Luke R. Chavez
Randall G. Chavez
Reinaldo Chavez
Chaoqun Chen
Chen Chen
Christopher L. Chiames
Yunok Cho
Lee Ann Ciavarra
Michael C. Ciavarra
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Joan L. Clark
Kim M. Clausen
Felicia Clay
Crystal L. Clayton
John S. Clayton
Leslie A. Clayton
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William P. Clements
Heather Clift
David W. Clifton
Sally G. Clifton
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Claude C. Cody
Lisette N. Coen
Steven B. Cole
Jean N. Colen
Sanford J. Colen
Kiara M. Collazo
Bayleigh G. Collins
Sumico Colombo
Marika Colt
Michael H. Conly
Aubrey M. Conneridge
Spencer J. Connaughton
John M. Connolly
Mary P. Connolly
Patricia A. Constantine
Jared D. Contreras
Bonnie L. Cook
Tristan J. Cooke
Andrew C. Cookingham
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Natalie M. Cooley
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Kirsten A. Coon
Gary M. Cooney
Marie A. Cooney
Ricardo F. Cooper
Sharon M. Cooper
April Coover
David J. Cope
Emily A. Copeland
Kathleen S. Cope
Kathleen Corcoran
Mary E. Cordia
John M. Corley
Kathryn M. Corley
Jordan C. Cortez
Richard Cortez
Brandon T. Counts
Brittany L. Courtois
Marjorie A. Courtwright
Allison M. Covert
Larry R. Covert
Ruth H. Cowan
Wallace E. Cowan†
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Alan Cox
Bradley E. Cox
Carol Cox
Catherine C. Cox
Cecelia (Cec) R. Cox
John G. Cox
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William S. Creekmuir
Quinton A. Crescent
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Virginia S. Dalton
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Amanda Davison
Dan D. Davison
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Kathryn E. DeRear
Michael B. Dearman
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Robert L. Desatnick
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Tara A. DeSpain
David A. Dessommes
Austin J. Deters
Nathaniel A. DeVera
Deborah Devincenzi
James Devincenzi
Brigid E. Devney-Rye
Susan E. Dew
Michael H. Dewberry
Reshma K. Dhanani
Candace Di Maria
Daniel J. Di Maria
David J. Di Maria
Mary W. Dibbern
Antonio J. DiGesualdo
Lori P. DiGesualdo
Morgan A. DiGiulio
Peter M. Dines
Sunnie S. Dines
Bradford W. Dinsmore
Denise Dinsmore
Christina DiRienzo
Donald DiRienzo
Jean M. Dobson
John L. Dobson
Hanna D. Dodd
Wendelin C. Donahue
James D. Donders
Jennifer E. Doran
Alan D. Dorsey
Paige M. Dorsey
Lemuel L. Doss
Paul Dougan
Colleen M. Douville
David A. Dow
Jason W. Downing
Lauran M. Downing
Daniel M. Doyle
Elysia Doyle
James M. Doyle
Jonathan J. Doyle
Nicole K. Doyle
Liana M. Drew
Alan V. Dritsly
Ashley D. Drummond
Irma Drummond
Thomas Drummond
Steve Dubin
Walker M. Duke
Adrian Dummer
Corina S. Dummer
Kevin B. Dunleavy
Charles W. Durham
Linda J. Durr
Richard A. Duschi
Cynthia S. Dutter
Bryan DuVal
Robert B. DuVal
Kennedy P. Eaker
Melvin L. Eaker
Thomas R. Eames
Barbara H. Ebert
Gwenin Eckel
Jennifer R. Ecklund
Amanda B. Edwards
Pam D. Eggert
Steven L. Eggert
Jonathan T. Ekey
Cassondra M. Elliott
Gail J. Elliott
James E. Elliott
Patti Elliott
Robert G. Elliott
Ashley Eleye
Barry R. Elon
Karen Elson
Barbara L. Emerson
Mary T. Enderle
Colton J. England
Richard L. England
Barak Epstein
Alexander H. Erling
Megan B. Ervin
Mara E. Escobar Johnson
Alison K. Esperza
Michael C. Esquivel
Gerald J. Essl
Jeanette Essl
Tracey D. Estes
Linda C. Evans
Edward T. Everhart
Erika S. Fadel
Alice W. Farmer
Curtis C. Farmer
Mala R. Farmer
Cynthia M. Farr
Rodney C. Farr
Blake G. Feikema
Cory E. Feldman
† deceased
Lorena Marcos
Alan J. Marcuis
Nancy W. Marcus
Jeffrey S. Markham
Jill D. Markham
Eric A. Markinson
Kimberly A. Marney
Paulette P. Marshall
Whit Marshall
Allen E. Martin
Carolyn R. Martin
Debra A. Martin
Julie E. Martin
Esther Martinez
Fabiana E. Martinez
Jessica N. Martinez
Jesus A. Martinez
Pedro N. Martinez
Eduardo Martinez Hinsen
Vicki L. Martin-Odette
Kayla Y. Mason
Mary A. Massar
Thomas Massar
Amanda Masters
Harold T. Matthews
Frances Matos-Schultz
Ben G. Matthews
Brian A. Matthews
Rachel D. Matthews
Kevin C. Matto
Ashley N. Mauney
Jody A. Maurer
Robert J. Maurer
Robyn J. Maurer
Charles M. Maxfield
Kenneth G. Mayberry
Elizabeth W. Mayer
Stephan A. Mayer
Morgan E. Mayne
Travis C. Mays
Matthew J. McCann
Renee McCann
Sara G. McCann
Rachel K. McCarthy
Joel G. McClure
Jennifer Nashmi
Isabelle K. Nashmi
Robin C. Napoli
Natalie Nanasi
Dana L. Nagel
Benjamin Y. Nace
Virginia Myers
Seaver T. Myers
Mary M. Meehan
Rebecca S. Meadows
Jane M. Medellin
Mary M. Mehman
Chance E. Meeks
Jessica M. Meeks
Prem R. Mehra
Nazarin Mehrad
Bridey A. Meinecke
Gerald S. Meinecke
Katie B. Meissner
Kurt G. Meissner
Diane K. Melcher
Matthew J. Melcher
Timothy P. Melcher
Michael J. Melody
Shelley L. Melody
Lael C. Melville
Austin M. Mercer
Anthony G. Mercurio
Franco D. Mercurio
Elizabeth M. Merritt-Dougan
Cheryl S. Meyer
Herman Meyer
John T. Meyer
Lee P. Meyer
Madison E. Meyer
Marlos A. Meyer
Wendy C. Meyer
Alex M. Miller
Carol R. Miller
Daisy A. Miller
James W. Miller
Jeanie M. Miller
Jonathan M. Miller
Kathryn N. Miller
Mark H. Miller
Molly R. Miller
Kendall E. Miller-Roberts
Karen B. Millican
Marc Millican
Seth R. Miskimins
Angela Mitakidis
Beverly A. Mitchell
Cori S. Mitchell
David B. Mitchell
Susan C. Mitchell
Kenechuku O. Mmeje
Natasha Mmeje
Steven L. Moglovin
Regina F. Moldovan
Held J. Moltzan
Janet R. Moltzan
F. Mark Momsen
Richarda D. Momsen
Carole A. Monette
Morgan N. Monferdini
Katarina I. Montague
Narcadalia Montemayor
Vernon J. Monzingo
Brett E. Moore
Evelyn Moore
Harold G. Moore
Heather H. Moore
Timothy D. Moore
Jose A. Moreno
Edwin S. Morgan
Laura A. Morgan
Leslie P. Morgan
Steven B. Morgan
Theodore J. Morgan
Milica Mormann
Eric C. Morris
Nicholas M. Morris
Phillip A. Morris
Tammy A. Morris
Megan G. Moser
Jeffrey P. Moss
Rachel W. Moss
Robert D. Motion
Nathaniel S. Mucha
Nicole C. Mucha
James N. Mueller
Olivia M. Mueller
Rajiv Mukherjee
Christopher D. Mulder
Nancy C. Mulder
Cynda Mullikin
Richard Mullikin
Alexandra J. Murdy
Alexandra E. Murphy
Ann C. Murphy
Christine M. Murphy
James N. Murphy
Sam H. Murphy
Latoya R. Murray
Lamisa Mustafa
Ann Myers
Matthew B. Myers
Seaver T. Myers
Amanda Murphy
Virginia Myers
Benjamin Y. Nace
Carl M. Nagel
Laura L. Nagel
Victoria D. Stedeford
Daniel T. Napoli
Robin C. Napoli
Soheila K. Nasimi
Jennifer Nasimi
John Nashmi
Kathy T. Nations
Maureen A. Nawalaniec
Stephen T. Nawalaniec
Alessandra V. Neason
Sarah L. Neason
Jesus Negrete
Jason D. Nelson
Kortney Nelson
Lauren M. Nelson
Tracy S. Nelson
Christopher P. Nenon
Clovis R. Newby
Kathryn L. Newby
James D. Newell
Patricia A. Newell
Katherin H. Newsome
Cordelia R. Nformi
Sue K. Nformi
Hon K. Ng
Alexis A. Nguyen
Tuan D. Nguyen
Alan S. Nichols
Jewel H. Nichols
Allison P. Nicholson
William Nicholson
Julie M. Nickols
Matthew Nickols
Nadim Nimeh
Sue Nimeh
Julie B. Noel
Amber M. Noël
Evelyn E. Noonan
Marshall P. Noonan
Gregory W. Norton
William P. Norwood
Katia Novi
Clyde C. Nowak
Eric C. Oakley
Kathryn B. Oakley
Thomas G. Oakley
Claire E. Oates
Michael J. Oates
Veronica J. Oates
Caroline B. O'Brien
Lisa M. O'Brien
Richard J. O'Brien
Anthony C. Odierno
Leslie S. Odierno
Rachel E. O'Donnell
Gregory M. Oertel
Maria E. Ogburn
Caroline E. Ogburn
Sarah M. Ogburn
Wesley R. Oedel
Renee M. Oedel
Sara S. Oedel
Elizabeth Oedel
Julia M. Oedel
Robert J. Olen
William D. Olen
Peter J. Olen
Rowland W. Oliver
Staci L. Oliver
Diana B. Oliver
German A. Oliver
Jennifer Oliver
Russell Ollier
Lindsey M. Olsen
Laura E. Olson
Mark D. Olson
Clas G. Olsson
Caroline E. Oliver
Heidi O'Neil
Katherine H. O'Neil
Kelly L. O'Neil
Gregory S. Olsowski
Victoria J. Olsowski
Craig O'Rourke
Tina O'Rourke
Dawson R. Orr
Fabiano Ortiz
Phyllis Y. Ortiz
Dayna L. Oshboger
Wyn S. Ossinger
Danita K. Ostling
Kirsten M. Ostling
Paul J. Ostling
Kaysy M. Ostrom
Gail L. O'Toole
Robert P. O'Toole
Kimberly D. Owen
Beatrice B. Pace
Lawrence T. Pace
Gabriella L. Padgett
Anne H. Paek
Muhammet Pakdil
Timothy F. Pallanch
Russell G. Palmer
Judson L. Pankey
Elizabeth A. Pankey-Warren
Paige N. Papesch
Douglas N. Park
Mary E. Park
Alexandra M. Parker
Austin B. Parker
Clayton Parker
Daniel C. Parker
Gwendolyn A. Parker
Ian L. Parker
Julia P. Parker
Sara Lee Parker
Jesse D. Parker
William D. Parker
Bryan D. Parrish
James D. Pastelsun
Jose I. Pastor
Terri L. Pastor
Chalie Patarapichayatham
Ansh Patel
Cindy J. Patterson
Gregory L. Patterson
John D. Patterson
Richard J. Patterson
Robert Patterson
Caroline K. Patton
† deceased
2018-19 UNBRIDLED GENEROSITY

† deceased

Robert E. Price
Adam J. Price
Sonia R. Preta
Alfonse J. Preisser
Johnny Powell
Suzanne Porter
Michelle R. Porter
Kevin T. Porter
Chloe Pope-Levison
Rebecca Plescia
Steve P. Piro
Karen S. Piro
Charlene K. Pinkerton
Michael G. Pigors
Charlotte K. Pinkerton
Karen S. Piro
Steve P. Piro
Rebecca Plescia
Steven G. Plourde
Kathleen M. Plunkett
Cameron P. Police
Amy E. Polley
Michael Ol. Polley
James B. Pond
Chloe Pope-Levison
Kevin T. Porter
Michelle R. Porter
Suzanne Porter
Donna Powell
Johnny Powell
Alfonse J. Preisser
Sonia R. Preta
Adam J. Price
Robert E. Price
Kenneth G. Pitchett
Karen L. Prodomo
Kim M. Prosniewski
Steven R. Prosniewski
Melanie D. Pruitt
James B. Pyle
Natalie J. Pyrz
Hua Qian
Jeffery W. Quail
Ashley D. Quamme
Steven J. Quamme
Antonio J. Quiros
Tonda C. Raby
John R. Radle
Kimberley L. Radle
John J. Rafferty
Blair A. Raggio
Daniel C. Raggio
Laura L. Rahfis
Thomas F. Rahfis
Hameem Rahman
Christina A. Rainey
Lisa Raizes
Jamie Raju
Barbara B. Raley
James E. Raley
Elishah Raff
Nina G. Rangelova
Benjamin J. Ratliff
Brian J. Rath
Mary Jo Rausch
Eva B. Ravelo
Elizabeth E. Rawlins
Austin Ray
Leigh Reames
William B. Reames
Laura B. Reardon
Robert M. Reardon
Colleen E. Reant
Robert E. Reant
D. E. Redmond
Blake H. Redwine
Leila C. Redwine
Jarrett B. Reed
Joan E. Reed
Jennifer N. Reese
Olav Refvik
Rebecca J. Refvik
Rylee M. Reiter
Raúl Reyes
Emily Reynolds
Christina S. Rhodes
Bethany M. Rials
Howard L. Rich
Susan D. Rich
Courtney C. Richley
Trice R. Richey
Tosha B. Riddle-May
Michelle S. Ried
Flavia Rigamonti
Brittany Rigg
Jane M. Rimer
Kirk L. Rimer
Sharese S. Rivait
Dan Rizzuto
Regina F. Rizzuto
Corinne Roa
Kirk A. Roark
Michal J. Robbins
Robert P. Roberts
Michael J. Robertson
Robert M. Robertson
Stephen A. Robertson
Matthew S. Robinson
Pamela K. Robinson
Kevin I. Robledo
Michael T. Rodgers
Ana I. Rodriguez
Doris D. Rodriguez
Edith E. Rodriguez
Jose M. Rodriguez
Stacy Roland
Peter J. Romano
Korner R. Rombauer
Laura L. Rombauer
Nancy S. Rome
Richard Rome
Raymond R. Romero
Theresa M. Romero
Terence C. Roper
Emma K. Roquenmore
Danika J. Rortvedt
Roberto A. Rosales
James P. Rose
Kimberly L. Rose
Stacy M. Rose
Susan M. Rose
Timothy M. Rose
Ellen L. Rosenberg
Ruth F. Rosenberg
Steven P. Rosenberg
W. M. Rosenberg
Michael A. Rossi
David B. Rost
William D. Rowe
Rodney W. Rudell
Teressa A. Rudell
Nicoles R. Rueb
Caitlin N. Ruff
Susan Ruhter
Wayne Ruhter
Marco J. Ruiz
Lorna K. Ruge
 Abby N. Ruth
Peter E. Ruth
Martha-Ann R. Rutledge
Johna K. Rutz
Cristi A. Ryan
Kevin J. Ryan
Nicholas M. Ryan
Jennifer L. Ryback
Daniel G. Rye
Maye Saenz
Ruben Saenz
John P. Sager
Tolulope E. Salako
Maria L. Saldana
Ahmad S. Saleh
George N. Salnikoff
Wayne D. Sanaghan
Alyssa L. Sands
Eri P. Sands
Kurt G. Sands
Amy S. Sanford
Blair E. Sanford
Monika S. Sanford
Elizabeth R. Sankarsingh
Libby Sanson
Stephen L. Sanson
Paul H. Santa Cruz
Michael E. Santa Maria
John M. Santry
Marsha Santry
Lorraine M. Sarles
Barrett G. Satterlee
Shannon D. Satterlee
Christina C. Saucedo
Jordan T. Sawyer
Susan E. Schaeftli-Quail
Jeffrey Schaffer
Julie J. Schaffer
Barton Scheinman†
Michael F. Schem
Hadley Schindler
Joshua M. Schindler
Lisa S. Scott
Patricia E. Schindler
Stephen P. Schindler
Amy Schmid
Jeffrey R. Schmid
Darian T. Schmidt
Aaron W. Schmitz
Frank E. Schmitz
Hilary E. Schmitz
Claude I. Schonberg
Patricia R. Schonberg
Mary Jo Schuler
Stephen G. Schuler
David C. Schulte
Arturo E. Schultz
Craig M. Schumacher
Lisa M. Schumacher
Donald Schuster
Christopher Schwartz
Morgan E. Schweinsger
Megan R. Scott
Nan Scott
Sarah B. Scott
Raina V. Scruggs
Carol S. Seids
Jennifer M. Seidl
Lane M. Seliger
Alexus C. Selio
Naomy N. Sengbawila
John S. Sensenbrenner
Martha A. Sensenbrenner
Daniel Serralde
Charles S. Sessions
Ellen B. Sessions
Catherine C. Sham
Gary J. Sham
Niel F. Shank
Leonard A. Shankle†
Omar J. Shariff
Beverly L. Sharpe
Michael P. Sharpe
Vicky Sharpstein
Geoffrey L. Sheean
Diane Shepherd
Donald Z. Shepherd
Iris Y. Sheppard
Joshua A. Sheppard
Salomeh P. Sheldon
Andrew B. Sherwood
Brian Shields
Nicola Shields
Hope C. Shimabuku
Christina E. Shore-Fitzgerald
Barton E. Showalter
Elizabeth Showalter
Kamra Shrestha
AnnaMaria P. Shumard
Jerry A. Shumard
Kathryn R. Shumway
Samia S. Siddiqui
Charles B. Siekmann
Allison Silliman
Joel W. Silverstein
Lisa Silverstein
Forrest C. Simmons
Rex T. Simmons
Debra M. Simon
Richard A. Simon
Lee Ann J. Simonson
Richard A. Simonson
Francine S. Simpson
Lee M. Simpson
Sheila O. Simpson
Adam C. Singer
Evan P. Singer
Iris C. Singer
Samantha M. Singer
Ayesha D. Singley
Timothy D. Sinn
Carl E. Sinyard
Bennett Skillman
Sarah J. Skinner
Stephen C. Skinner
Sanford J. Slater
Edward B. Slaton
Susan A. Slaton
Byron H. Slaughter
Frederick C. Sloan
Allison L. Slomowitz
Alicia C. Smiley

† deceased

† deceased
# Consolidated Financial Reports

The information on pages 46-47 was derived from the audited financial statements of the University for fiscal year June 1, 2018, through May 31, 2019.

## June 1, 2018 – May 31, 2019

*in 000s*

### STATEMENT OF ACTIVITY

<table>
<thead>
<tr>
<th>Revenue</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net tuition and fees</td>
<td>$319,084</td>
</tr>
<tr>
<td>Gifts</td>
<td>$106,620</td>
</tr>
<tr>
<td>Endowment income, net of</td>
<td>$11,508</td>
</tr>
<tr>
<td>investment expenses</td>
<td></td>
</tr>
<tr>
<td>Net realized and unrealized gains</td>
<td>$74,757</td>
</tr>
<tr>
<td>on investments</td>
<td></td>
</tr>
<tr>
<td>Grants and contracts</td>
<td>$34,385</td>
</tr>
<tr>
<td>Organized activities</td>
<td>$8,472</td>
</tr>
<tr>
<td>Other sources</td>
<td>$50,181</td>
</tr>
<tr>
<td>Auxiliary activities</td>
<td>$61,109</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$666,116</strong></td>
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</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Program expenses:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional</td>
<td>$209,103</td>
</tr>
<tr>
<td>Academic support</td>
<td>$90,547</td>
</tr>
<tr>
<td>Research</td>
<td>$33,299</td>
</tr>
<tr>
<td>Organized activities</td>
<td>$12,771</td>
</tr>
<tr>
<td>Student services</td>
<td>$54,093</td>
</tr>
<tr>
<td>Auxiliary activities</td>
<td>$90,300</td>
</tr>
<tr>
<td><strong>Total Program Expenses</strong></td>
<td><strong>$490,113</strong></td>
</tr>
<tr>
<td>Institutional support</td>
<td>$95,133</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$585,246</strong></td>
</tr>
<tr>
<td>Other changes</td>
<td>$6,154</td>
</tr>
<tr>
<td><strong>Change in Net Assets During the Year</strong></td>
<td><strong>$87,024</strong></td>
</tr>
</tbody>
</table>

### BALANCE SHEET

<table>
<thead>
<tr>
<th>Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$175,706</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>$30,401</td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>$117,592</td>
</tr>
<tr>
<td>Investments</td>
<td>$1,705,663</td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td>$1,187,512</td>
</tr>
<tr>
<td>Other assets</td>
<td>$19,034</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$3,235,908</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$182,112</td>
</tr>
<tr>
<td>Deposits and deferred income</td>
<td>$49,438</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>$817,106</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>$9,811</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$1,058,467</strong></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Liabilities and Net Assets</td>
<td><strong>$2,177,441</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$3,235,908</strong></td>
</tr>
</tbody>
</table>
Expenditures Toward Strategic Goals

During the past decade SMU has increased annual expenditures for scholarships, faculty and academic achievement in support of goals identified in the University’s Strategic Plan.

**Student Support**
Annual University expenditures for tuition scholarships

**Faculty Support**
Annual University expenditures for academic instruction

**Academic Support**
Annual University expenditures for academic support, including library, advising and technology resources
The SMU endowment ended the fiscal year on May 31, 2019, with a market value of $1.607 billion. Substantial endowment gifts of $25.7 million were received during the year, while endowment distributions of $81.0 million, an all-time high, provided support to the University. Multiple restricted and unrestricted purposes were funded, including support for scholarships, faculty, educational programs and libraries.

The endowment pool’s investment return for the fiscal year, net of expenses, was 0.3%. The University’s mineral rights, which are not included in the pool investment return, had a record setting year in generating royalty and lease bonus income, more than doubling last year’s income. The endowment remains invested for the long-term in opportunities that should enable the endowment to grow over time while maintaining appropriate levels of risk and diversification.

SMU’s donors continue to be generous, and we thank them for their support of the university and the endowment over the past year. The endowment is invested with the goal of intergenerational equity. We aim to provide liquidity to satisfy today’s needs and with time grow the corpus to support SMU into perpetuity.

Endowment Market Value 2011–19

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Value (billion)</td>
<td>$1.4</td>
<td>$1.5</td>
<td>$1.6</td>
<td>$1.7</td>
<td>$1.8</td>
<td>$1.9</td>
<td>$2.0</td>
<td>$2.1</td>
<td>$2.2</td>
</tr>
</tbody>
</table>

27 New endowment funds established in FY19

53 New endowed scholarships established in FY19
2018–19 Revenue Sources
(Educational and general budget)

- Net tuition and required fees: 74%
- Endowment distribution: 15%
- Annual gifts: 6%
- Other revenue: 5%

2018–19 Endowment Distribution
by Designated Purpose

- Educational program support: 37%
- Chairs and faculty support: 21%
- Library and books: 9%
- Maintenance: 5%
- Other: 4%
- Scholarships and other student aid: 24%

Endowment Pool Asset Allocation

- Global equities: 2018–19: 40%
- Diversifying strategies: 2018–19: 35%
- Private equity and venture capital: 2018–19: 20%
- Natural resources: 2018–19: 15%
- Fixed income and cash: 2018–19: 10%
- Real estate: 2018–19: 5%

2017–18:
- Global equities: 30%
- Diversifying strategies: 30%
- Private equity and venture capital: 25%
- Natural resources: 25%
- Fixed income and cash: 20%
- Real estate: 5%
For more than 100 years, SMU has shaped minds, explored the frontiers of knowledge and fostered an entrepreneurial spirit in its seven degree-granting schools. Taking advantage of unbridled experiences on the University’s beautiful campuses and SMU’s relationship with Dallas – the dynamic center of one of the nation’s fastest-growing regions – alumni, faculty and nearly 12,000 graduate and undergraduate students become ethical leaders in their professions and communities who change the world.